



CITY OF OREGON CITY CITY COMMISSION WORK SESSION AGENDA

Hanlon Commission Chambers, Libke Public Safety Facility, 1234 Linn Ave, Oregon City
Tuesday, October 7, 2025 at 6:00 PM

Typically there are no public comments at work sessions, but written comments are accepted by:

- Email recorderteam@orc.org (deadline to submit written testimony via email is 3:00 PM on the day of the meeting)
- Mail to City of Oregon City, Attn: City Recorder, P.O. Box 3040, Oregon City, OR 97045
- You may also attend this meeting by watching the livestream on the City's YouTube Channel:

<https://www.youtube.com/user/CityofOregonCity>

1. CONVENE MEETING AND ROLL CALL

2. JOINT WORK SESSION WITH ARTS COMMISSION

- a. Discuss Four Topics with the Arts Commission

3. GENERAL BUSINESS

- a. City of Oregon City Seal and Flag Discussion
- b. City Commission 2025-2027 Goals Update

4. FUTURE AGENDA ITEMS

- a. Future Agenda Items

5. CITY MANAGER'S REPORT

- a. Update on City Projects

COMMITTEE REPORTS

a. Commissioner Wilson

- Citizen Involvement Committee Liaison
- Homeless Solutions Coalition

b. Commissioner Smith

- Clackamas Heritage Partners
- Destination Management Marketing Organization
- South Fork Water Board

c. Commissioner Marl

- Citizen Involvement Committee Liaison
- Clackamas County Coordinating Committee (C4)
- Clackamas County Coordinating Committee (C4) – Metro Subcommittee (alternate)
- Metro Policy Advisory Committee (MPAC) (alternate)
- Youth Advisory Commission

d. Commissioner Mitchell

- Clackamas County Coordinating Committee (C4) (alternate)
- Clackamas County Coordinating Committee (C4) – Metro Subcommittee
- Downtown Oregon City Association Board (alternate)
- South Fork Water Board

e. Mayor McGriff

- Arts Commission
- Clackamas Heritage Partners (alternate)
- Clackamas Water Environment Services Policy Committee
- Destination Management Marketing Organization (alternate)
- Downtown Oregon City Association Board

- Metro Policy Advisory Committee (MPAC)
- South Fork Water Board
- Willamette Falls and Landings Heritage Area
- Willamette Falls Legacy Project Liaisons
- Willamette Falls Locks Authority

7. ADJOURNMENT

ADA NOTICE

The location is ADA accessible. Hearing devices may be requested from the City Recorder prior to the meeting. Individuals requiring other assistance must make their request known 48 hours preceding the meeting by contacting the City Recorder's Office at 503-657-0891.

Agenda Posted at City Hall, Pioneer Community Center, Library, City Website.

Video Streaming & Broadcasts: The meeting is streamed live on the [Oregon City's website](#) and available on demand following the meeting. The meeting can be viewed on Willamette Falls Television channel 28 for Oregon City area residents as a rebroadcast. Please contact WFMC at 503-650-0275 for a programming schedule.



CITY OF OREGON CITY

625 Center Street
Oregon City, OR
97045
503-657-0891

Staff Report

To: City Commission **Agenda Date:** October 7, 2025
From: James Graham, Economic Development Manager

SUBJECT:

Discuss Four Topics with the Arts Commission

STAFF RECOMMENDATION:

Meet with the Arts Commission and discuss the following topics:

1. Letter of Intent – Regional Collaborative. A letter of intent approving collaborative efforts among the Oregon City Arts Commission, other regional arts commissions (the Arts & Culture Commission of West Linn and the Arts Council of Lake Oswego), and the Clackamas County Arts Alliance. The letter of intent addresses the Willamette Corridor: Connecting Communities through Art initiative.
2. Proposed amendments to the Oregon City Municipal Code – Chapter 2.26, the Arts Commission.
3. Proposed amendments to the Oregon City Municipal Code – 15.28.090, Public Art Murals.
4. The Arts Commission's strategic goals for the next five years.

EXECUTIVE SUMMARY:

The Oregon City Arts Commission (OCAC) is grateful for the opportunity to meet with the City Commission to review four key projects:

1. Review of a Letter of Intent regarding collaboration with other regional arts commissions
2. Proposed amendments to the Oregon City Municipal Code – Chapter 2.26, regarding the Arts Commission
3. Proposed amendments to the Oregon City Municipal Code – 15.28.090, Public Art Murals.
4. The Arts Commission's strategic goals for the next five years.

Letter of Intent: The Arts Commission is sharing the attached letter of intent to signify their interest in collaborating with other regional arts commissions, namely the Arts and Culture Commission for the City of West Linn, the Arts Council of Lake Oswego and the Clackamas County Arts Alliance. The City Commission will have the opportunity to approve the Letter of Intent at a regular City Commission meeting in the near future.

Chapter 2.26, Arts Commission. Arts Commissioner Daria Loi collaborated with the City Recorder and with Economic Development staff over a series of meetings to develop the suggested edits. She then vetted the suggested edits with the full Arts Commission and the City Recorder team. The proposed revisions to this chapter include refining the makeup of the Arts Commission to establish a more broadly represented group of individuals from the Oregon City Art community. Language was also edited to remove outdated items.

15.28.090, Public Art Murals. Staff relied upon City Attorney, Carrier Richter, to review the proposed changes to this section of the Municipal Code. Ms. Richter also attended the August 21, 2025 meeting of the Arts Commission. Copies of the relevant sections of the Municipal Code are attached to this report. One copy highlights the suggested changes with red lines, and the second copy incorporates the revisions.

Strategic Goals: Finally, the Arts Commission would like to introduce the broad goals that will anchor their forthcoming Five-Year Strategic Plan (2026-2031). A full draft of the Strategic Plan will be presented to the City Commission in 2026.

BACKGROUND:

The Oregon City Arts Commission (OCAC) would like to strengthen its working relationship with the City Commission to better fulfill their role as an advisory body to the community's elected leaders.

Willamette Corridor Letter of Intent:

Earlier this year, Shatrine Krake of the West Linn Arts & Culture Commission extended an invitation to the Oregon City Arts Commission. Two members of the Arts Commission (Amy Wilson and Joyce La Master) volunteered to attend joint meetings with members of the West Linn Arts & Culture Commission, the Lake Oswego Arts Council and the Clackamas County Arts Alliance.

The goal of this initiative is to form a shared vision for a series of public art installations that would unify our three communities. Supporting the Letter of Intent does not obligate the City of Oregon in any way; rather, it signals a willingness to collaborate with the other two municipalities and county-wide nonprofit.

Municipal Code Chapter 2.26:

Members of the Arts Commission began a review of the City's municipal code and their organization's bylaws in 2024 with the goal of securing a stronger organizational foundation. Members of the Arts Commission, including Daria Loi, Josh Planton and Rebecca Sira, have had multiple meetings with staff in the City Recorder's office and in the Economic Development Dept. to discuss updates to the Municipal Code, resulting in the proposed changes.

The proposed amendments to Chapter 2.26 were largely made for the purpose of clarifying and updating older language. For example, consider Chapter 2.26.020 – Members -Terms. The existing language states “Such members may include a representative of the following entities: (1) Carnegie Center, (2) the Clackamas Community College, (3) Oregon City schools and (4) the arts action alliance of Clackamas County.” The suggested revision is less prescriptive and therefore more adaptable: “At least 60% of members shall reside within Oregon City limits and the membership shall represent a broad spectrum of citizens, with a minimum of 1 OR a maximum of 2 citizens at large. At least 60% of members shall have some expertise or experience in any art form, from performing arts to visual arts, literary arts, or the fields of structural and landscape architecture.”

Other proposed edits to Chapter 2.26 are more specific. The updates eliminates the role of an Arts Commission Secretary, as this function is now filled by City staff. Other changes clarify what the Arts Commission may and may not do in terms of identifying potential resources to support their mission.

Also important to consider are recommended changes to 2.26.070 Policies. The Arts Commission would like to delete the following sentence to Part A of this section, “The commission shall operate as a nonprofit, nonpolitical organization devoted exclusively to its mission.” and replace it with the following:

A: The Arts Commission shall operate as an advisory committee to the City of Oregon City devoted exclusively to its mission.

B: The Commission is responsible for monitoring its expenses, collaborating with the city on budget decisions during each biennium, and planning activities in coordination with city staff.

Municipal Code 15.28.090 Public Art Murals:

Updates to the mural code include clarifying language to better define the differences between a new mural and renovations to an existing mural. These changes are intended to avoid any conflicts with efforts by the Arts Commission to help restore existing murals within the City. Changes also improved the efficiency of the easement program by extending the life of the easement until a building owner decides that they no longer want to participate in the program.

B8 in the existing code prohibits the use of materials that are “mechanically reproduced or computer generated”. It also prohibits a mural that is “printed on a base that will be attached to the wall.” The proposed language continues to prohibit the use of a design that is generated purely by computer (as in the case of artificial intelligence) but updates the code to allow artists to rely on digital tools in the design of their work. The Arts Commission plans to elaborate on this issue further in a process document that they will create in the near future.

Other changes sought to broaden the location of murals by removing references to “walls” within the code. This will grant the option of establishing intersection murals and potential murals on rooftops, taking advantage of one of Oregon City’s most iconic geographic

features.

Five Year Strategic Goals: The Arts Commission recently held a special meeting to agree on the goals that will be at the center of their Five-Year Strategic Plan, 2026-2031. The Arts Commission will share the final draft of the Strategic Plan with the City Commission in 2026. Their five-year goals are to:

A. Strengthen the OCAC Structural Foundation

Build a strong foundation for the OCAC by implementing best practices, standardizing operations, and securing flexible funding to create a leading public art program.

B. Forge Community Partnerships Through Art

Develop strong partnerships to engage the Oregon City community through art. Connect city government, the regional arts community, and citizens to expand public art opportunities.

C. Enhance Regional Awareness and Brand

Increase regional awareness and build a strong, cohesive identity for the Art Commission, establishing Oregon City as a premier public art destination. Position OCAC as a strategic leader in shaping the city's public art landscape by grounding our work in a clear vision and community storytelling.

D. Curate Projects that Enhance Placemaking

Focus on projects that support the City's placemaking efforts. Expand the city's art program by diversifying artistic mediums, subject matter, and locations to enhance tourism and community quality of life.

OPTIONS:

1. Receive and review the proposed collaboration among the Oregon City Arts Commission, the West Linn Arts & Culture Commission, the Arts Council of Lake Oswego, and the Clackamas County Arts Alliance.
2. Review the proposed amendments to the Oregon City Municipal Code 2.26 regarding the structure and function of the Oregon City Arts Commission.
3. Review the proposed amendments to the Oregon City Municipal Code 15.28.090, Public Art Murals.
4. Receive and review the proposed 5-year goals associated with the forthcoming Arts Commission strategic plan.

West Linn Arts & Culture Commission
Arts Council of Lake Oswego
Oregon City Arts Commission
Clackamas County Arts Alliance

April 17, 2025

To: City Councils of West Linn, Lake Oswego, & Oregon City, and Board of County Commissioners

Subject: Letter of Intent – ***Willamette Corridor: Connecting Communities Through Art***

Dear City Council Members & Board of County Commissioners:

We, the Arts & Culture Commissions of West Linn, Lake Oswego, and Oregon City, are pleased to submit this Letter of Intent outlining our collective vision for an art collaboration along the Willamette River and in the areas along Highway 43 titled ***“Willamette Corridor: Connecting Communities Through Art.”*** This initiative represents a unique opportunity to invest our “percentage of the arts” funds and additional resources into a meaningful, collaborative effort between our three cities. Our goal is to create a cohesive series of permanent art installations in key public spaces along the highway and in the existing or soon-to-be-developed connecting paths, walkways and bikeways, uniting our communities through a shared artistic and historical narrative.

Project Vision:

Under the theme ***“Willamette Corridor: Connecting Communities Through Art,”*** this initiative will feature local artists whose work honors the rich history of our region, including Indigenous heritage and the settlers who shaped our communities. By integrating art into the public spaces along Highways 43 and 99E – including shared pathways and gathering areas - we aim to create a lasting cultural landmark that fosters community engagement and civic pride.

Stakeholder Engagement:

Initial discussions have already occurred between key stakeholders: Nicole Nathan (Executive Director, **Arts Council of Lake Oswego**), Ann Griffin (**Oregon City Arts Commission**), Julie Matthiessen & Shatrine Krake (**West Linn Arts & Culture Commission**), and Dianne Alves & Ariella-Sophie Sternberg (Executive Director & Community Outreach & Engagement Manager, **Clackamas County Arts Alliance**).

Additionally, we have received strong support from John Williams (City Manager, West Linn), Doug Erickson & Kristen Christnacht (Liaisons, West Linn Arts & Culture Commission), Megan Big John (Parks & Recreation Director, West Linn), and Chris Myers (Project Manager, West Linn Vision 43 Initiative). Moving forward, we intend to also engage

TriMet's Public Art Program and other potential partners, such as the **Willamette Falls & Landings Heritage Area Coalition** and the **Confederated Tribes of the Grand Ronde**.

Next Steps:

Upon securing support from all three city councils and the Board of County Commissioners, we plan to:

- Identify additional stakeholders and funding sources
- Determine specific locations along Highways 43 & 99E for permanent art installations
- Collaborate with artist leadership to develop a thematic framework
- Establish a long-term project timeline (estimated 3-5 years)

We believe this initiative has the potential to enrich our communities by celebrating our shared history and enhancing public spaces with meaningful, locally inspired artwork. We appreciate your review of this proposal and look forward to your support in bringing ***"Willamette Corridor: Connecting Communities Through Art"*** to life.

Sincerely,

West Linn Arts & Culture Commission
Arts Council of Lake Oswego
Oregon City Arts Commission
Clackamas County Arts Alliance

ORDINANCE NO. 25-1013

AN ORDINANCE AMENDING TITLE 2: ADMINISTRATION AND PERSONNEL, BY MAKING EDITS TO OREGON CITY MUNICIPAL CODE CHAPTER 2.26 – ARTS COMMISSION, FOR THE PURPOSE OF AMENDING THE MEMBERSHIP TO MORE BROADLY REPRESENT THE OREGON CITY ART COMMUNITY AND FOR CLARIFYING THE ROLE OF THE ARTS COMMISSION.

Oregon City Municipal Code Chapter 2.26 –

An Ordinance Establishing an Arts Commission for Oregon City

Sections:

2.26.010	Created
2.26.020	Members and Terms
2.26.030	Officers
2.26.040	Meetings and Quorum
<u>2.26.045</u>	<u>Annual Report</u>
2.26.050	Rules and Regulations
2.26.060	Purpose, Mission, and Duties
<u>2.26.065</u>	<u>Powers and Authority</u>
2.26.070	Policies

- **2.26.010 - Created.**

There is hereby created an ~~arts-Arts commission-Commission~~ (“Commission”) for Oregon City (“City”) having the powers and duties provided in this chapter.

(Ord. 00-1041 §1(part), 2000)

- **2.26.020 - Members—Terms.**

The ~~arts-Arts commission-Commission~~ shall consist of a minimum of five (5) or a maximum of nine (9) members appointed by the mayorMayor. At least 60% of the members shall reside within Oregon City limits and the membership shall represent a broad spectrum of citizens, with a minimum of 1 OR a maximum of 2 citizens at large. At least 60% of

members shall have some expertise or experience in any art form, from performing arts to visual arts, literary arts, or the fields of structural and landscape architecture.

~~Such members may include a representative of the following entities: (1) Carnegie Center, (2) the Clackamas Community College, (3) Oregon City schools and (4) the arts action alliance of Clackamas County. The arts commission shall also contain at least five members from a broad spectrum of citizens representing the performing arts, music, drama, the visual arts, literary arts, and the fields of structural and landscape architecture, and shall also include, in addition to these five members from the arts community, at least two citizens at large. At least five members of the commission shall reside inside the city limits.~~

The appointees shall have evenly staggered three-year terms. Members of the Commission may reapply to a new term yet shall not serve for more than two consecutive terms, unless the Mayor makes an appointment for additional terms. All members may vote on any matter coming before the ~~arts Arts commission~~Commission, except as the Ethics Laws of the ~~state~~State of Oregon may provide. After a member has three consecutive absences without adequate reason, the ~~commission~~City Commission may remove that member. Should a member be removed, the mayor will make a new appointment.

(Ord. 00-1041 §1(part), 2000)

- **2.26.030 - Officers.**

The Arts Commission shall elect a Chair and Vice Chair annually. The officers elected will serve a one-year term, beginning immediately and concluding at the end of the calendar year. At its first meeting of each calendar year, the outgoing Chair, or in their absence the Vice Chair, shall preside over the election of new offices until their successors are duly elected. ~~the arts commission shall elect a chair and a vice chair who shall hold office for one year, except that the first chair and vice chair shall serve until the end of the calendar year. At the first meeting of each calendar year, the chair or vice chair from the previous year shall preside over the elections for chair and vice chair. Neither the chair nor the vice chair~~No individual shall may serve as an officer for more than two consecutive terms as Chair or Vice Chair in the same position.

(Ord. 00-1041 §1(part), 2000)

- **2.26.040 –~~Secretary~~—Meetings-Quorum.**

A quorum (simple majority) ~~of five members~~ shall be necessary for action by the ~~arts Arts commission~~Commission. ~~The members of the arts commission shall also elect annually a~~

~~secretary who need not be a member of the commission. The secretary shall keep an accurate record of the proceedings of the commission, and the arts commission shall make and file with the city commission a report of all transactions of the commission on the first city commission meeting in February of each year.~~

2.26.045 Annual Report

The Arts Commission shall provide the City Commission with an annual report.

(Ord. 00-1041 §1(part), 2000)

- **2.26.050 - Meetings—Voting.**

The ~~Arts Commission commission~~ shall hold an official meeting at least ~~bimonthly every two months. A majority of the members constitutes a quorum for meetings. Provided a quorum is present, Any item requiring a vote~~ must be approved by a simple majority of the ~~voting members present at a meeting to pass, unless otherwise provided.~~

(Ord. 00-1041 §1(part), 2000)

- **2.26.060 - ~~Powers and duties~~Purpose, Mission and Duties.**

A.

~~The commission shall be specifically responsible for, but not limited to, the following:~~

~~1.—~~

The mission of the ~~commission~~ Commission shall be to ensure the arts (as described herein) continue to be of value as an integral part of Oregon City.

~~B. 2.~~

The ~~commission~~ Commission shall promote the arts in Oregon City to enrich the lives of its citizens through public art education, and demonstration, and by contributing to the local and regional economy by supporting the arts.

~~C. 3.~~

The Commission shall assist the ~~city~~ City commission ~~Commission~~ and the ~~planning~~ Planning commission ~~Commission~~ in using public art to enhance continuing development, including public displays of art within the City structures.

~~4.D.~~

The ~~commission's~~ Commission's duties may include strategic planning and executing public displays of visual and performing arts, preserving and enhancing the City's existing public art, and marking connections with other local, regional and national organizations.

~~5.E.~~

The ~~commission~~ Commission shall may identify, support and partner with groups ~~and or~~ organizations that enrich Oregon City life by bringing cultural and artistic values and artifacts to the ~~city~~ City.

2.26.065 Powers and Duties

A. The Arts Commission does not have the power to independently incur financial or contractual obligations on behalf of the City of Oregon City.

B. The Arts Commission may review and recommend grant applications or other expenditures within the scope of its mission for the City Manager or designee's approval. If (2) the City Manaer or designee or (2) any grant applicant disputes the grant award recommendation provided by the Arts Commission, the decision may be appealed to the City Commission. The City Commission's decision is the final decision.

A. ~~The commission shall be specifically responsible for, but not limited to, the following:~~

1. ~~The mission of the commission shall be to ensure the arts (as described herein) continue to be of value as an integral part of Oregon City.~~

2. ~~The commission shall promote the arts in Oregon City to enrich the lives of its citizens through education and demonstration.~~

3. ~~The commission shall assist the city commission and the planning commission in using public art to enhance continuing development, including public structures.~~

4. ~~The commission's duties may include planning and executing public displays of visual and performing arts, providing connections with other local, regional and national organizations working for the benefit of art and preservation of artistic values, and other similar activities.~~

5. ~~The commission shall identify groups and organizations that enrich Oregon City life by bringing cultural and artistic values and artifacts to the city.~~

~~B.~~

~~The commission shall have the authority and power to solicit funds or grants from individuals, corporations and other government agencies. Such funds shall be deposited in the Oregon City civic improvement trust, to be dispensed by the arts commission in pursuit of its assigned mission. Any disbursement of funds may occur only with the concurrence of the city manager. Should the commission and the city manager disagree regarding the dispensation of funds, the dispute shall be submitted to the city commission for final resolution. In all cases commission expenditures shall be subject to all provisions of law, including the local budget law.~~

C. The Arts Commission may seek and oversee additional resources to support its mission, other entities, or individuals as approved by the City Manager or City Commission. If (1) the City Manager or designee or (2) any applicant disputes the management of such resources by the Arts Commission, the decision may be appealed to the City Commission. The City Commission's decision is the final decision.

D. The Arts Commission shall regulate murals as identified in OCMC Chapter 15.28.090.

(Ord. 00-1041 §1(part), 2000)

- **2.26.070 - Policies.**

A. The Arts eCommission shall operate as an advisory committee of the City of Oregon City devoted exclusively to its mission.~~a nonprofit, nonpolitical organization devoted exclusively to its mission.~~

B. The commission is responsible for monitoring expenses, collaborating with the City on budget decisions during each biennium, and planning activities in coordination with city staff.

C. The Commission shall operate in the general public interest serving the community as a whole. It shall serve no special interests.

~~D.~~ The commission shall not endorse any commercial product or enterprise.

(Ord. 00-1041 §1(part), 2000)

15.28.090 Public art murals.

- A. Public Art Mural Program Intent and Purpose. The intent and purpose of this section is to encourage the production of public art murals preserved through a public art mural easement held in trust by the city. Public art murals are a medium of expression which serves the public interest in unique ways, including, but not limited to: Enhancing the aesthetics of the city; adding economic value and rejuvenation; providing avenues for original artistic expression in the city; encouraging community participation in the creation of original works of art; defining a cultural value and community identity; and reducing the incidence of graffiti and other crime.
- B. Criteria for Public Art Murals. All the following criteria shall be met for public art murals:
1. Public art murals shall remain in place, without alteration, for a period of no less than five years, except as may be specified by a designated governing body or by the Arts Commission in the conditions of approval. At the end of the 5 years, or other designated period, the public art mural easement shall automatically renew for another 5 years unless termination is requested by the building owner. If the building owner requests termination prior to the renewal date, the public art mural shall be removed at the building owner's cost, and the city and owner will agree to terminate the easement.
 2. Alterations to an approved and/or installed public art mural must receive approval by a designated governing body or the Arts Commission.
 - a. Alteration shall be defined as a change or modification made to a public art mural, that has been reviewed and designated, including but not limited to changes in materials, surface covering, or UV protective or anti-graffiti coating. However, the following restorations shall not be considered Alterations:
 - i. Repair due to naturally occurring changes from exposure to the elements or the passage of time.
 - ii. Minor changes resulting from routine maintenance or repair.
 - iii. Slight and unintended deviations from the original when repairing the mural due to time, or vandalism.
 - iv. Replication of an identical public art mural made necessary because of replacement, repair, or renovation of the exterior wall on which the public art mural is displayed. These cases will be defined as a Restoration of an existing mural as long as the mural undergoes only minor modifications when it is placed back on the wall. The restored mural must be placed back on the wall within 3 years of its initial removal.
 2. No public art murals shall be allowed on single-family dwellings, duplexes, 3—4 plexes, designated historic structures that were originally constructed for residential use, or multi-family dwellings. As used in this subsection, single-family dwellings, duplexes, 3—4 plexes, or multi-family dwellings do not include mixed-use buildings which contain commercial space in addition to single-family dwellings, duplexes, or multi-family dwellings.
 3. Public art murals shall only be permitted within approved zoning districts.
 - a. Approved zoning districts include:
 - i. General Commercial.
 - ii. Mixed Use Downtown.
 - iii. Mixed Use Corridor 1.

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- iv. Mixed Use Corridor 2.
 - v. Willamette Falls Downtown District.
 - vi. Institutional.
 - b. Any use that is listed under permitted uses in the institutional district in Section 17.39.020 but located in a non-institutional zone.
 4. The public art mural shall be applied directly onto the surface of a building with a paint, ceramic, glass tiles, tesserae, or metal that ensures longevity, durability, and structural and surface stability. If placed on a wall, no part of the public art mural shall exceed the height of the structure to which it is tiled, painted, or affixed.
 5. No part of the public art mural shall be placed over the exterior surface of any opening of a building in a manner that prohibits use of the opening, including its windows, doors, and vents.
 6. No public art mural may contain electrical components; employ electrical lights as part of the image, moving structural elements, flashing or sequential lighting, interior lighting elements, any automated method that causes movement, or any method that causes periodic changes in the appearance, image or message of the public art mural.
 7. Public art murals shall be located in a manner that is visually accessible to the public.
 8. The submitted design for a public art mural must be an original artwork conceived and created by the submitting artist or artist team. Art that is generated or assisted by artificial intelligence (AI), or mechanically reproduced (e.g., photocopies, mass-produced prints, stencils used for bulk replication, large-scale transfers), is not permitted. If the artist or artist team intends to produce the design off-site and install it on a building (e.g., a mosaic or vinyl wrap), the installation will be reviewed and approved on a case-by-case basis and will also be contingent upon meeting all city safety standards.
 9. The mural proposal shall include methods to mitigate the impacts of weather and vandalism and a commitment to repair the mural surface as necessary for a minimum of five years.
 10. No compensation will be given or received for the display of public art murals or for the right to place the mural on another's property by the city.
 11. The approval and acceptance of each public art mural shall be contingent upon the conveyance of a public art mural easement to the city from the owner of the building upon which the mural will be located, in a form approved by the city attorney. The terms of the easement shall grant the right to create the public art mural on the wall of the building and provide that the person granting the easement will maintain and restore the public art mural in its original condition for the period of the easement, and state that upon termination of the easement, the mural shall be removed.
 - C. Approval Process.
 1. Public art murals shall be approved by the Oregon City Arts Commission ("Arts Commission") at a public hearing based on the criteria in the Oregon City Municipal Code. Notice of the application and the hearing date shall be published online and mailed to the applicant, recognized neighborhood association(s) and property owners within three hundred feet of the proposed mural location. Notices shall be issued at least twenty days pre-hearing, and the staff report and mural documents shall be available at least seven days pre-hearing. At the evidentiary hearing held before the Arts Commission, all issues related to the Oregon City Municipal Code shall be raised and addressed. Failure to raise an issue at the hearing will preclude review on that issue.
 2. In the absence of an active arts commission, the City Commission will review the proposal through the public hearing process described in subsection 15.28.090.C.1.

D. Appeal Process

1. The decision is appealable to the City Commission on the record. Notice of the appeal shall be received in writing by the Economic Development Department within fourteen calendar days from the date the challenged decision is provided to those entitled to notice. Late filing of any appeal shall be deemed a jurisdictional defect and will result in the automatic rejection of any appeal so filed.
2. All of the following shall be included as part of the notice of appeal:
 - a. The city file number and date the decision to be appealed was rendered;
 - b. The name, mailing address and daytime telephone number for each appellant;
 - c. A statement of how each appellant has an interest in the matter and standing to appeal;
 - d. A statement of the specific grounds for the appeal;
 - e. The Appropriate Appeal Fee. Failure to include the appeal fee within the appeal period is deemed to be a jurisdictional defect and will result in the automatic rejection of any appeal so filed. If a city-recognized neighborhood association with standing to appeal has voted to request a fee waiver pursuant to Oregon City Municipal Code Section 17.50.290.C, no appeal fee shall be required for an appeal filed by that association. In lieu of the appeal fee, the neighborhood association shall provide a duly adopted resolution of the general membership or board approving the request for fee waiver.
2. Standing to Appeal. Only those persons or recognized neighborhood associations who have participated either orally or in writing have standing to appeal the decision. Grounds for appeal are limited to those issues raised in writing before the close of the public record. No new evidence shall be allowed.
3. Notice of the Appeal Hearing. The economic development department shall issue notice of the appeal hearing to all parties who participated in writing before the close of the public record at least twenty days pre-hearing, and the staff report shall be available at least seven days pre-hearing. Notice of the appeal hearing shall contain the following information:
 - a. The file number and date of the decision being appealed;
 - b. The time, date and location of the public hearing;
 - c. The name of the applicant, owner and appellant (if different);
 - d. The street address or other easily understood location of the subject property;
 - e. A description of the permit requested and the applicant's mural proposal;
 - f. A brief summary of the decision being appealed and the grounds for appeal listed in the notice of appeal;
 - g. A statement that the appeal hearing is confined to the issues raised in the notice of appeal;
 - h. A general explanation of the requirements for participation and the city's hearing procedures.
4. The City Commission decision on appeal is the city's final decision.

No person shall commence creation of any public art mural without first obtaining approval from the city, and executing an easement pursuant to Section 15.28.090.B.11. Murals that are created without approval through the aforementioned process that are not otherwise exempt pursuant to this chapter or are inconsistent with the conditions of approval from the city's decision shall not be deemed public art murals.

(Ord. No. 21-1011, § 1(Exh. A), 8-4-2021)

15.28.090 Public art murals.

A. Public Art Mural Program Intent and Purpose. The intent and purpose of this section is to encourage the production of public art murals ~~preserved through a public art mural easement held in trust by the city. for acquisition by the city.~~ Public art murals are a medium of expression which serves the public interest in unique ways, including, but not limited to: Enhancing the aesthetics of the city; ~~adding economic value and rejuvenation;~~ providing avenues for original artistic expression in the city; ~~providing public edification through access to original works of public art;~~ encouraging community participation in the creation of original works of art; ~~defining a cultural value and community identity;~~ and reducing the incidence of graffiti and other crime.

B. Criteria for Public Art Murals. All of the following criteria shall be met for public art murals:

1. Public art murals shall remain in place, without alteration, for a period of not less than five years, except as may be specified by a designated governing body or by the ~~arts Arts commission Commission~~ in the conditions of approval. ~~At Within thirty days of the end of the approval easement 5 years, or other designated period, the public art mural easement- shall automatically renew for another 5 years unless termination is requested by the building owner. If the The building owner can requests termination the easement be terminated at any point prior to the end of the easement period. If the building owner requests that the easement be terminated prior to the renewal date, the public art mural shall be removed at the cost of the building owner's cost and the city and owner will agree to terminate the easement. easement removed, unless a new approval is granted.~~

2. Alterations to an approved and/or installed public art mural ~~shall must~~ receive approval by a designated governing body or the ~~arts Arts commission Commission~~.

a. ~~Alteration shall be defined as a change or modification made to a public art mural, that has been reviewed and so designated, including but not limited to changes in its materials, surface covering, or UV protective or anti-graffiti coating. However, the following certain restorations shall as noted below will not be considered Alterations:~~

- i. ~~Repair due to naturally occurring changes from exposure to the elements or the passage of time.~~
- ii. ~~Minor changes resulting from routine maintenance or repair.~~
- iii. ~~Slight and unintended deviations from the original when repairing the mural due to time, or vandalism.~~
- iv. ~~Replication of an identical the exact public art mural made necessary because of after replacement, repair, or renovation of the exterior wall in on which the public art mural is displayed mural is displayed on due to damage, code enforcement, or safety concerns. These cases will be defined as a Restoration of an existing mural; as long as the mural undergoes only minor modifications when it is placed back on the wall. The restored mural and must be placed back on the wall within 3 years of its initial removal.~~

2. No public art murals shall be allowed on single-family dwellings, duplexes, 3—4 plexes, designated historic structures that were originally constructed ~~for as a~~ residential use, or multi-family dwellings. As used in this subsection, single-family dwellings, duplexes, 3—4 plexes, or multi-family dwellings do not include mixed-use buildings which contain ~~commercial commercial~~ space in addition to a single-family dwellings, duplexes, or multi-family dwellings.

3. Public art murals shall only be permitted within approved zoning districts.

a. ~~Approved zoning districts include:~~

Commented [AW1]: Is the City really acquiring these? As in owning?

Commented [JP2R1]: Yes, that is what the easement form dictates.

Commented [AW3]: Contested? Need to specify what is requested

Commented [JP4R3]: They will have to basically tell us that they want to cancel the easement. I added language to clarify this point.

Commented [CR5]: Doesn't this imply that if the building owner keeps the mural for the term, they don't have to cover the cost?

Commented [JP6R5]: Since the easement will essentially go on forever unless it is terminated, this means that if the easement is terminated the building owner will need to pay the cost of removal.

Commented [AW7]: Must?

Commented [JP8R7]: Shall and must are the same thing here. Happy to change it.

Commented [CR9]: The degree of the modifying term "substantial" is not clear here and I'm not sure that it is necessary given the exceptions that include minor repairs, routine maintenance, slight deviation and replication. If "substantial" means some significant amount, that term should be defined.

Commented [JP10R9]: Removed the word substantial.

Commented [CR11]: Why are these qualifiers necessary? If the underlying wall needs repair, replacement or renovation, then an identical mural can be installed within 3 years. I don't see the significance of the "damage, code enforcement or safety concern" qualifiers.

Commented [JP12R11]: I am fine with removing the language if you think it is already broad enough to cover all possible reasons for the wall to be touched.

Commented [JP13]: If we consider intersection murals, should this list be expanded?

Commented [CR14R13]: All street intersections are include within city base zoning designations so I don't see that this list would need expansion.

- i. General Commercial.
- ii. Mixed Use Downtown.
- iii. Mixed Use Corridor 1.
- iv. Mixed Use Corridor 2.
- v. Willamette Falls Downtown District.
- vi. Institutional.
- b. Any use that is listed under permitted uses in the institutional district in Section 17.39.020 but located in a non-institutional zone.
4. The public art mural shall be ~~painted, or if ceramic, glass tiles, tesserae, or metal,~~ applied directly onto the surface of a building with a paint, ceramic, glass tiles, tesserae, or metal that ensures longevity, durability, and structural and surface stability. ~~If placed on a wall, No~~ part of the public art mural shall exceed the height of the structure to which it is tiled, painted, or affixed.
5. No part of the public art mural shall be placed over the exterior surface of any opening of a building in a manner that prohibits use of the opening, including its windows, doors, and vents.
6. No public art mural may contain electrical components, ~~three-dimensional structural elements;~~ employ electrical lights as part of the image, moving structural elements, flashing or sequential lighting, interior lighting elements, any automated method that causes movement, or any method that causes periodic changes in the appearance, image or message of the public art mural.
7. Public art murals shall be located in a manner that is visually accessible to the public.
8. ~~The submitted design for a public art mural must be an original artwork conceived and created by the submitting artist or artist team. Art that is generated or assisted by artificial intelligence (AI), or mechanically reproduced (e.g., photocopies, mass-produced prints, stencils used for bulk replication, large-scale transfers), is not permitted. If the artist or artist team intends to produce the design off-site and install it on a building (e.g., a mosaic or vinyl wrap), the installation will be reviewed and approved on a case-by-case basis and will also be contingent upon meeting all city safety standards. The mural proposal is not Materials that are mechanically reproduced, or computer-generated and printed on a base that will to be attached to the wall, will not be allowed, such as, by way of illustration but not limitation, images digitally printed on vinyl.~~
9. The mural proposal shall include methods to mitigate the impacts of weather and vandalism and a commitment to repair the mural surface as necessary for a minimum of five years.
10. No compensation will be given or received for the display of public art murals or for the right to place the mural on another's property ~~by the city.~~
11. The approval and acceptance of each public art mural shall be contingent upon the conveyance of a public art mural easement to the city from the owner of the building upon which the mural will be located, in a form approved by the city attorney. The terms of the easement shall grant the right to create the public art mural on the wall of the building and provide that the person granting the easement will maintain and restore the public art mural in its original condition for the period of the easement, and state that upon termination of the easement, the mural shall be ~~removed, and the building restored to its prior condition.~~

C. Approval Process.

Commented [AW15]: Unless renewed?

Commented [JP16R15]: Correct.

Commented [AW17]: Why not? Belies the public approval process in the next paragraph

Commented [JP18R17]: If we are required to approve the murals, then we can't ever fund one. This means we can't do murals with any acquired funding we receive on public spaces.

Commented [JP19]: This section is being removed per legal counsels confirmation that we would not be required to approve murals on city property being paid for by city funds.

Commented [CR20R19]: This is not quite right. In this issue, the City is wearing two hats:

1) Proprietary hat - whether to put a public art mural on a public building is a decision that the art commission, if delegated by the City Commission may pursue.

2) Regulatory hat - whether the public art mural complies with OCMC 15.28.090 in terms of 5-year commitment, materials, quality, anti-graffiti coatings etc is something that the City should not be excused from treating the public just like the private.

1. Public art murals shall be approved by the Oregon City Arts Commission ("[Arts Commission](#)") at a public hearing based on the criteria in the Oregon City Municipal Code. Notice of the application and the hearing date shall be published online and mailed to the applicant, recognized neighborhood association(s) and property owners within three hundred feet of the proposed mural location. Notice shall be issued at least twenty days pre-hearing, and the staff report [and mural documents](#) shall be available at least seven days pre-hearing. At the evidentiary hearing held before the [arts-Arts commissionCommission](#), all issues [related to the Oregon City Municipal Code](#) shall be raised and addressed. Failure to raise an issue at the hearing will preclude review on that issue.

2. In ~~lieu~~ [the absence](#) of an active arts commission, the [city-City commission-Commission](#) will review the proposal through the public hearing process described in subsection 15.28.090.C.1.

D. [Appeal Process](#)

1. The decision is appealable to the [city-City commission-Commission](#) on the record. Notice of the appeal shall be received in writing by the [economic-Economic development-Development department Department](#) within fourteen calendar days from the date the challenged decision is provided to those entitled to notice. Late filing of any appeal shall be deemed a jurisdictional defect and will result in the automatic rejection of any appeal so filed.

12. All of the following shall be included as part of the notice of appeal:

- a. The [city file number](#) and date the decision to be appealed was rendered;
- b. The name, mailing address and daytime telephone number for each appellant;
- c. A statement of how each appellant has an interest in the matter and standing to appeal;
- d. A statement of the specific grounds for the appeal;
- e. The Appropriate Appeal Fee. Failure to include the appeal fee within the appeal period is deemed to be a jurisdictional defect and will result in the automatic rejection of any appeal so filed. If a city-recognized neighborhood association with standing to appeal has voted to request a fee waiver pursuant to Oregon City Municipal Code Section 17.50.290.C, no appeal fee shall be required for an appeal filed by that association. In lieu of the appeal fee, the neighborhood association shall provide a duly adopted resolution of the general membership or board approving the request for fee waiver.

2. Standing to Appeal. Only those persons or recognized neighborhood associations who have participated either orally or in writing have standing to appeal the decision. Grounds for appeal are limited to those issues raised in writing before the close of the public record. No new evidence shall be allowed.

3. Notice of the Appeal Hearing. The economic development department shall issue notice of the appeal hearing to all parties who participated in writing before the close of the public record at least twenty days pre-hearing, and the staff report shall be available at least seven days pre-hearing. Notice of the appeal hearing shall contain the following information:

- a. The file number and date of the decision being appealed;
- b. The time, date and location of the public hearing;
- c. The name of the applicant, owner and appellant (if different);
- d. The street address or other easily understood location of the subject property;
- e. A description of the permit requested and the applicant's mural proposal;

Commented [AW21]: In the absence of?

Commented [JP22R21]: Changed

Commented [AW23]: Shouldn't there be a header like "Appeal Process" and then this paragraph as 1.?

Commented [JP24R23]: There wasn't in the original, but I added one here.

Commented [JP25]: Do we give each mural case a file number?

- f. A brief summary of the decision being appealed and the grounds for appeal listed in the notice of appeal;
- g. A statement that the appeal hearing is confined to the issues raised in the notice of appeal;
- h. A general explanation of the requirements for participation and the city's hearing procedures.

4. The ~~city~~ City commission-Commission decision on appeal is the city's final decision.

No person shall commence creation of any public art mural without first obtaining approval from the city, and executing an easement pursuant to Section 15.28.090.B.11. ~~m~~ Murals that are created without approval through the aforementioned process that are not otherwise exempt pursuant to this chapter or are inconsistent with the conditions of approval from the city's decision ~~shall not be deemed public art murals.~~

(Ord. No. 21-1011, § 1(Exh. A), 8-4-2021)

Commented [JP26]: What is the advantage of being considered a piece of public art?

Commented [AW27]: What does this even mean? It can go ahead but just not be recognized?

Commented [JP28R27]: Correct. It would be still subject to signage municipal code, but not be designated a piece of public art.

ORDINANCE NO. 25-1013

AN ORDINANCE AMENDING TITLE 2: ADMINISTRATION AND PERSONNEL, BY MAKING EDITS TO OREGON CITY MUNICIPAL CODE CHAPTER 2.26 – ARTS COMMISSION, FOR THE PURPOSE OF AMENDING THE MEMBERSHIP TO MORE BROADLY REPRESENT THE OREGON CITY ART COMMUNITY AND FOR CLARIFYING THE ROLE OF THE ARTS COMMISSION.

Oregon City Municipal Code Chapter 2.26 –

An Ordinance Establishing an Arts Commission for Oregon City

Sections:

2.26.010	Created
2.26.020	Members and Terms
2.26.030	Officers
2.26.040	Meetings and Quorum
2.26.045	Annual Report
2.26.050	Rules and Regulations
2.26.060	Purpose, Mission, and Duties
2.26.065	Powers and Authority
2.26.070	Policies

- **2.26.010 - Created.**

There is hereby created an Arts Commission (“Commission”) for Oregon City (“City”) having the powers and duties provided in this chapter.

(Ord. 00-1041 §1(part), 2000)

- **2.26.020 – Members; Terms**

The Arts Commission shall consist of a minimum of five (5) or a maximum of nine (9) members appointed by the Mayor. At least 60% of the members shall reside within Oregon City limits and the membership shall represent a broad spectrum of citizens, with a minimum of 1 OR a maximum of 2 citizens at large. At least 60% of members shall have some expertise or experience in any art form, from performing arts to visual arts, literary arts, or the fields of structural and landscape architecture.

The appointees shall have evenly staggered three-year terms. Members of the Commission may reapply to a new term yet shall not serve for more than two consecutive terms, unless the Mayor makes an appointment for additional terms. All members may vote on any matter coming before the Arts Commission, except as the Ethics Laws of the State of Oregon may provide. After a member has three consecutive absences without adequate reason, the City Commission may remove that member. Should a member be removed, the mayor will make a new appointment.

(Ord. 00-1041 §1(part), 2000)

- **2.26.030 - Officers**

The Arts Commission shall elect a Chair and Vice Chair annually. The officers elected will serve a one-year term, beginning immediately and concluding at the end of the calendar year. At the first meeting of each calendar year, the outgoing Chair, or in their absence the Vice Chair, shall preside over the election of new officers until their successors are duly elected. No individual may serve more than two consecutive terms as Chair or Vice Chair in the same position.

(Ord. 00-1041 §1(part), 2000)

- **2.26.040 Meetings-Quorum**

A quorum (simple majority) shall be necessary for action by the Arts Commission.

- **2.26.045 Annual Report**

The Arts Commission shall provide the City Commission with an annual report.

(Ord. 00-1041 §1(part), 2000)

- **2.26.050 – Meetings; Voting**

The Arts Commission shall hold an official meeting at least every two months. Any item requiring a vote must be approved by a simple majority of the members present.

(Ord. 00-1041 §1(part), 2000)

- **2.26.060 - Purpose, Mission and Duties**

- A. The mission of the Commission shall be to ensure the arts (as described herein) continue to be of value as an integral part of Oregon City.
- B. The Commission shall promote the arts in Oregon City to enrich the lives of its citizens through public art education, demonstration, and by contributing to the local and regional economy by supporting the arts.

- C. The Commission shall assist the City Commission and the Planning Commission in using public art to enhance continuing development, including public displays of art within the City.
- D. The Commission's duties may include strategic planning and executing public displays of visual and performing arts, preserving and enhancing the City's existing public art, and marking connections with other local, regional and national organizations.
- E. The Commission may identify, support and partner with groups or organizations that enrich Oregon City life by bringing cultural and artistic values and artifacts to the City.

- **2.26.065 Powers and Duties**

- A. The Arts Commission does not have the power to independently incur financial or contractual obligations on behalf of the City of Oregon City.
- B. The Arts Commission may review and recommend grant applications or other expenditures within the scope of its mission for the City Manager or designee's approval. If (1) the City Manager or designee or (2) any grant applicant disputes the grant award recommendation provided by the Arts Commission, the decision may be appealed to the City Commission. The City Commission's decision is the final decision.
- C. The Arts Commission may seek and oversee additional resources to support its mission, other entities, or individuals as approved by the City Manager or City Commission. If (1) the City Manager or designee or (2) any applicant disputes the management of such resources by the Arts Commission, the decision may be appealed to the City Commission. The City Commission's decision is the final decision.
- D. The Arts Commission shall regulate murals as identified in OCMC Chapter 15.28.090.

(Ord. 00-1041 §1(part), 2000)

- **2.26.070 - Policies.**

- A. The Arts Commission shall operate as an advisory committee of the City of Oregon City devoted exclusively to its mission.

- B. The commission is responsible for monitoring expenses, collaborating with the City on budget decisions during each biennium, and planning activities in coordination with city staff.
- C. The Commission shall operate in the general public interest serving the community as a whole. It shall serve no special interests.
- D. The commission shall not endorse any commercial product or enterprise.

(Ord. 00-1041 §1(part), 2000)



CITY OF OREGON CITY

625 Center Street
Oregon City, OR
97045
503-657-0891

Staff Report

To: City Commission **Agenda Date:** October 7, 2025
From: Jarrod Lyman, Communications Manager

SUBJECT:

City of Oregon City Seal and Flag Discussion

STAFF RECOMMENDATION:

City Commission discussion and direction

EXECUTIVE SUMMARY:

The City Commission reviewed the City Seal and Flag at the September 9, 2025 City Commission work session. The City Commission requested that a draft City Seal be created that was similar in nature to the original City Seal and one that incorporated the current City of Oregon City branding. Two versions of a draft City Seal have been created for discussion and each version includes an option for "City of Oregon City" and "Corporation of Oregon City".

Staff has also included an example City Flag based on the discussion for a simple design that can be easily replicated and that incorporates the blue and gold colors, one star for the first city, and has a waves/water representation.

BACKGROUND:

OPTIONS:

For City Commission discussion and direction.

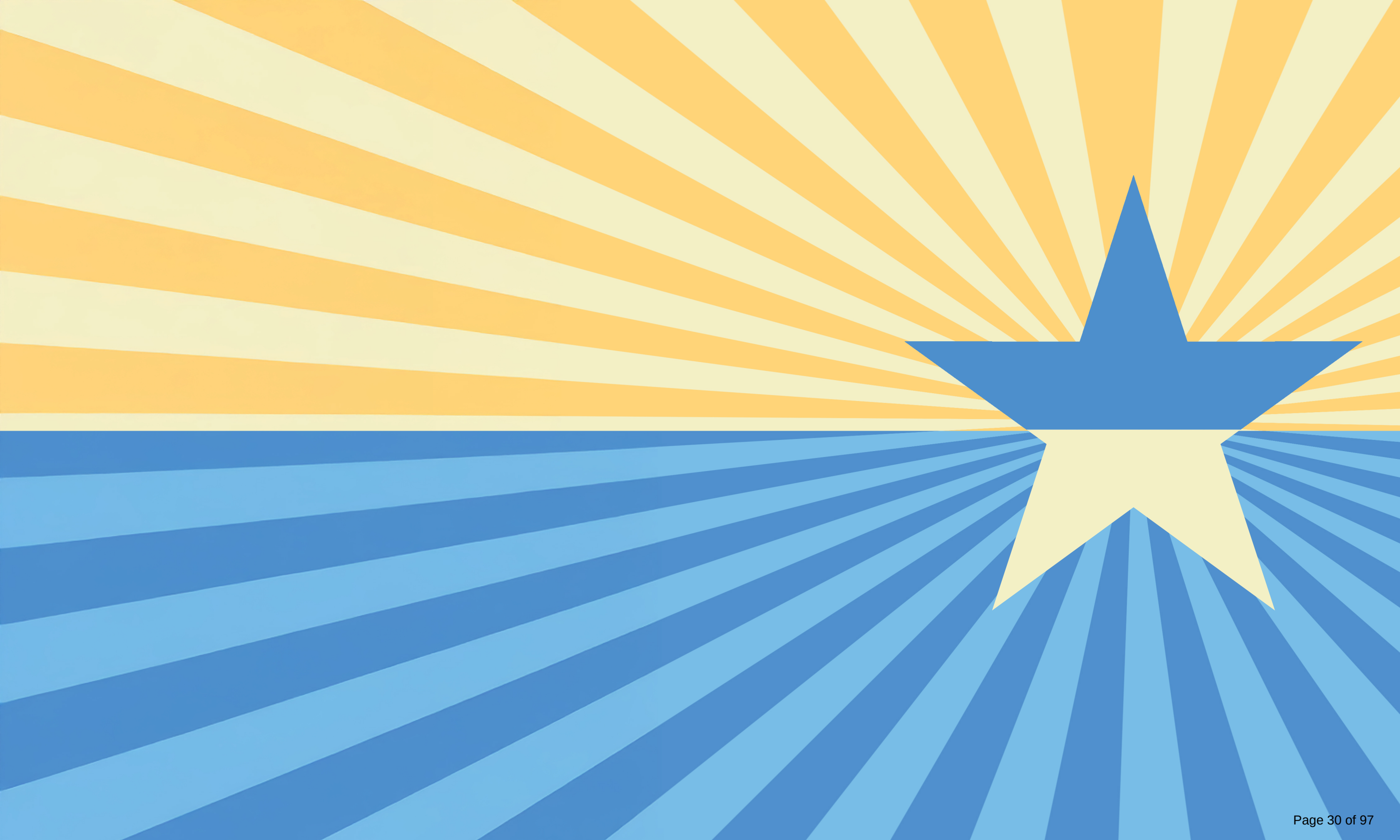




1844











CITY OF OREGON CITY

625 Center Street
Oregon City, OR
97045
503-657-0891

Staff Report

To: City Commission
From: Tony Konkol, City Manager

Agenda Date: October 7, 2025

SUBJECT:

City Commission 2025-2027 Goals Update

STAFF RECOMMENDATION:

Staff recommends the City Commission review the information and provide direction as needed.

EXECUTIVE SUMMARY:

The 2025-2027 City Commission goals update is an opportunity to review the goals, status and accomplishments in completing the priorities that have been adopted by the City Commission. The 2025-2027 Commission goals and priorities have been identified to implement the City's Mission, which is to build a dynamic community that leads the State in safety, economic opportunity, livability, and historic significance. The 7 goals and 39 priorities have been identified by the City Commission and will be addressed over the next two years.

BACKGROUND:

OPTIONS:

Provide direction to staff as necessary

CITY COMMISSION GOALS

The City Commission of Oregon City has adopted the following Commission Goals and Priorities to focus on through the 2025-2027 budget cycle. The Goals and Priorities have been identified to meet the needs of residents through the community survey and to implement the City's mission, which is to build a dynamic community that leads the State in safety, economic opportunity, livability, and historic significance. The following Goals and Priorities are all considered important to the City Commission and are not listed in order of priority.

OREGON CITY VISION

Embrace and advance Oregon City's historic role as a regional leader

MISSION

Build a dynamic community that leads the State in safety, economic opportunity, livability, and historic significance

Goal: DIVERSITY, EQUITY, AND INCLUSION / SAFE COMMUNITY & WORKPLACE – Integration of principles and values that provide for a diverse, equitable, inclusive, and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees.

Priorities:

- Identify methods to reduce barriers for community members to participate in city processes and to increase access to city services and programs
- Find methods to encourage Oregon City-based businesses to take part in City procurement processes and to prioritize buying local
- Empower staff to identify, implement, and operationalize the principles of a diverse, equitable, safe, and inclusive workplace
- Strive to internalize DEI into the organization and reduce the long-term need for consultant assistance to successfully continue and expand workplace advancements, education, and training
- Work with the External Community DEI taskforce to increase involvement and engagement with the community

All above – General Fund - Human Resources - \$125,000 (Reduced from \$250,000 by Budget Committee)

Goal: FACILITIES & INFRASTRUCTURE – Completion of strategic planning, funding opportunities, and long-term investments to provide safe, updated, and sustainable infrastructure as well as improvements to, and construction of, needed city facilities.

Priorities:

- Create development plans for the Oregon City Pool and End of the Oregon Trail Museum that reflect a community-supported vision for the future location and costs to update or reconstruct the facilities
- Increase community engagement, education, and outreach about the need for new funding sources to maintain, update, and expand parks and recreation facilities

System Development Fund – Parks – \$300,000
General Fund – Parks and Communications - Staff

City Commission Goals

- Consider lobbyist support to identify and secure federal, state, county, and regional funding and grants for needed transportation, water, sewer, and stormwater infrastructure investments and to influence Legislative actions that impact the City

[Multiple Funds \(General, Planning, Public Works\) – \\$35,000](#)

- Strategically invest in Information Technology Systems that can keep pace with technological changes and advances, such as Artificial Intelligence, while providing for an accessible, safe, and secure Information Technology Environment

[General Fund – Information Technology](#)

Goal: COMMUNITY ENGAGEMENT – Increase participation opportunities for all residents and create an informed community that participates in the public process.

Priorities:

- Increase the material and content on the City’s website and social media channels, as well as the methods by which they are produced and delivered, to maximize the information provided in a short and concise manner, including possible expanded use of video

[General Fund – Communications – Staff](#)

- Expand community engagement and participation opportunities through the creation of new public events and programs such as community open houses, forums, surveys, and town halls

[General Fund – Communications – \\$10,000](#)

- Utilize community events, such as Concerts in the Park, National Night Out, and others to increase community education and engagement

[General Fund – Communications, Police, and Parks](#)

- Continue to support the Citizen Involvement Committee and Neighborhood Associations and strive to identify methods to increase community involvement and improve communication with the City Commission

[General Fund – Commission – \\$8,400](#)

[General Fund – Communications – \\$90,000](#)

- Investigate opportunities and costs to enhance Trail News and focus on more up to date material and information that is produced on a more regular basis

[General Fund – Communications – \\$90,000](#)

Goal: HOMELESSNESS – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served.

Priorities:

- Advocate for proportional federal, state, regional, and county funding to address the impacts on the community and to provide adequate local services to support the demands created by increased housing and social services
- Work with business partners downtown, Clackamas County, and non-profits to address existing impacts and identify solutions, especially the impacts associated with the existing after-hours and weekend homeless service gaps

- Provide for social services while utilizing enforcement as needed to meet community members and businesses expectations for a safe and inviting City
- Increase communication about the services, resources, and the role of the City and steps that are being taken to address homelessness in the community
- Continue to be a regional leader in identifying and implementing creative solutions and partnerships to reduce homelessness and its impact on the community
- Strive to embed the Oregon City Support Services Community Court into the proposed Caring Place facility to consolidate supportive services into one location

General Fund – Municipal Court - \$560,000

- Advocate for engagement and partnerships with neighboring communities to provide resources within their jurisdictions to increase services throughout the region

Additional funds in the budget to address homelessness are included in General Fund – Police – Behavioral Health Specialist (\$416,700), Case Worker (\$311,000) and camp cleanup (Police \$60,000 and Parks \$40,000).

Goal: ECONOMIC DEVELOPMENT & TOURISM – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors.

Priorities:

- Ensure a smooth transition and the necessary support and coordination between the Destination Marketing and Management Organization and the City
General Fund – Economic Development - \$375,000
- Review the process for public and private event planning, the City grant processes, and the Metro Enhancement Grant program to determine if the application submittal and review process can be simplified and improved
General Fund – Economic Development – Staff
- Focus on the marketing and development of the employment lands within the Thimble Creek Concept Plan and along Meyers Road
General Fund – Economic Development – \$10,000 - \$20,000
- Complete the feasibility study for the expansion opportunities of broadband in Oregon City
General Fund – Economic Development – Staff
- Participate in discussions with Clackamas County to determine the future of the downtown County Courthouse and how to safely and securely manage the building while it is vacant to ensure it does not negatively impact the downtown businesses and visitor experience, while maintaining public access to Liberty Plaza
General Fund – Multiple departments – Staff

City Commission Goals

- Identify opportunities to support downtown Oregon City businesses in response to the relocation of the County Courthouse, including updating the parking study, potential business support programs, and employee parking opportunities

[General Fund - Economic Development – \\$10,000](#)

- Investigate opportunities to expand the enterprise zone, vertical housing tax credit, and other programs in the mixed use, commercial, employment, and industrial areas to support and encourage businesses, employment, and housing investments in Oregon City

[General Fund – Economic Development – Staff](#)

Goal: HOUSING – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing.

Priorities:

- Create pre-approved designs for accessory dwelling units that would be allowed throughout the city, with the exception of the McLoughlin Conservation and Canemah Historic Districts

[Planning Fund - \\$0 \(Reduced from \\$20,000 by Budget Committee\)](#)

- Continue the process of discontinuing City use of the Center Street property

[Engineering Fund - Staff](#)

- Investigate the use of the Center Street property for workforce housing and potential public access to the upper yard and the two parking lots for private residential development

[Multiple Funds \(General, Engineering\) - Staff](#)

- Consider the creation of an inclusionary zoning program and extend the vertical housing tax credit where appropriate, primarily in the mixed-use zones

[General Fund – Economic Development – Staff](#)

- Implement tiered system development charges that reduce charges on workforce housing and smaller housing units while remaining revenue neutral

[Multiple Funds \(General, Engineering\) - \\$25,000](#)

- Advocate for infrastructure funding at the regional, state, and federal levels that would support the construction of new housing and the implementation of state mandates

[Multiple Funds \(Planning, Engineering\) – Staff](#)

- Identify opportunities to use public land in partnership with non-profits for the development of long-term workforce housing

[General Fund – Economic Development – Staff](#)

Goal: PARK LANDS & NATURAL RESOURCES – Transition from planning to constructing amazing parks and open spaces and create a plan to share with the community about the costs, revenue generation opportunities, and potential improvements to the City’s Park system to address the existing deferred maintenance.

Priorities:

- Adopt a 5-year Parks Capital Improvement Plan that prioritizes projects and will guide budget investments, revenue options, and grant opportunities for potential funding sources for deferred maintenance throughout the parks and recreation system
[General Fund – Parks staff](#)
- Strive to become recognized as a Bee City USA and increase high-quality habitat for pollinators, in particular native bees
[General Fund – Parks staff](#)
- Maintain our Tree City USA designation
[General Fund and Planning Fund – Staff](#)
- Identify and apply for grant funding to complete a tree canopy assessment and determine the need and costs associated with a City Arborist
[General Fund and Planning Fund – Staff](#)
- Identify funding and grants to begin the design and construction of a replacement boat ramp and park improvements at Clackamette Park
[General Fund – Parks – \\$400,000](#)



Oregon City Commission:

Rocky Smith, Jr., Adam Marl, Mayor Denyse McGriff, Scott Wilson and Michael Mitchell

The estimated timelines for each different goal are based on the priorities of the City Commission. The [2025-2027 City Commission Goals](#) are intended to all be started and worked on throughout the 2025-2027 Biennial Budget.

Each department’s section of the budget includes a Goals and Projects list. Each department’s Goals and Projects are intended to support and deliver the overall City Commission Goals. The City Manager assigns each department specific goals and projects that bring the City Commission Goals to fruition. Throughout the 2025-2027 Biennial Budget period the City Manager will share status reports with the City Commission and give updates on the timelines of the 2025-2027 Commission Goals.

GOALS AND STRATEGIES 2025-2027

Last updated 10/2/2025

21% COMPLETED

[25-27 Biennial Budget City Commission Document](#)

Goals	ASSIGNED TO	PROGRESS	START	END	October 2025 Updates
Goal - Diversity, Equity, and Inclusion/Safe Inclusive Community					
Integration of principles and values that provide for a diverse, equitable, inclusive and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees.					
1.1 Reducing Barriers	Human Resources	5%	7/1/2025	6/30/2027	
1.2 OC Businesses & Buy Local	HR/Ec Dev/Finance	2%	7/1/2025	6/30/2027	
1.3 Empower Staff	Human Resources	5%	7/1/2025	6/30/2027	
1.4 Internalize DEI	Human Resources	5%	7/1/2025	6/30/2027	
1.5 External Community Taskforce	Human Resources	5%	7/1/2025	6/30/2027	
Goal - Facilities & Infrastructure					
Completion of strategic planning, funding opportunities, and long-term investments to provide safe, updated, and sustainable infrastructure as well as improvements to, and construction of, needed City facilities.					
2.1 Pool & EOT Development Plans	Parks & Recreation	5%	7/1/2025	6/30/2027	
2.2 Community Engagement for Funding	Parks & Rec/Communications	10%	7/1/2025	6/30/2027	
2.3 Funding Lobbyist	Planning/Public Works	0%	7/1/2025	6/30/2027	
2.4 Strategic Investments in IT Advancement	IT	35%	7/1/2025	6/30/2027	
Goal - Community Engagement					
Increase participation opportunities for all residents and create an informed community that participates in the public process.					
3.1 Communication Techniques	Communications	15%	7/1/2025	6/30/2027	
3.2 Creation of New Public Events	Communications/Parks	15%	7/1/2025	6/30/2027	
3.3 Current Community Events	Communications/Parks & Rec/PD	25%	7/1/2025	6/30/2027	
3.4 Support CICs and NAs	Commission/Communications	10%	7/1/2025	6/30/2027	
3.5 Trail News Enhancement	Communications	5%	7/1/2025	6/30/2027	
Goal - Homelessness					
Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served.					
4.1 Advocate for Funding	Police/City Manager	12%	7/1/2025	6/30/2027	
4.2 Identify Impacts and Solutions	Police	12%	7/1/2025	6/30/2027	
4.3 Meeting Expectations	Police/Court	12%	7/1/2025	6/30/2027	
4.4 Increased Communication	Police/Communications	12%	7/1/2025	6/30/2027	
4.5 Creative Solutions	Police/City Manager	12%	7/1/2025	6/30/2027	
4.6 Caring Place Collaboration	Court	8%	7/1/2025	6/30/2027	
4.7 Engage with Neighbors to Increase Services	City Manager	Ongoing	7/1/2025	6/30/2027	

Goal - Economic Development & Tourism

Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors.

5.1 DMMO Transition and Support	Economic Development	Ongoing	7/1/2025	6/30/2027	
5.2 Review Process for Event Planning & Grant Applications	Economic Development	5%	7/1/2025	6/30/2027	
5.3 Employment Lands	Economic Development	Ongoing	7/1/2025	6/30/2027	
5.4 Broadband Feasibility Study	Economic Development	99%	7/1/2025	6/30/2027	
5.5 Future of the Courthouse	Ec Dev/City Manager	90%	7/1/2025	6/30/2027	
5.6 Downtown OC Business Support & Parking Study	Economic Development	5%	7/1/2025	6/30/2027	
5.7 Enterprise Zone & Vertical Housing Tax Credit	Economic Development	80%	7/1/2025	6/30/2027	

Goal - Housing

Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force

6.1 Pre-Approved Designs	Planning	5%	7/1/2025	6/30/2027	
6.2 Discontinue Center Street Property Use	PW - Engineering	20%	7/1/2025	6/30/2027	
6.3 Investigate Potential Uses of Center Street Property	PW - Engineering	5%	7/1/2025	6/30/2027	
6.4 Inclusionary Zoning and Vertical Housing Tax Credit	Economic Development	2%	7/1/2025	6/30/2027	
6.5 Implement Tiered SDCs	PW - Engineering	5%	7/1/2025	6/30/2027	
6.6 Supportive Infrastructure Funding	Planning/PW - Engineering	12.5%	7/1/2025	6/30/2027	
6.7 Public Land Use for Workforce Housing	Economic Development	2%	7/1/2025	6/30/2027	

Goal - Park Lands & Natural Resources

Protect and preserve our environment and natural resources for a healthy, sustainable community.

7.1 Adopt a 5-Year CIP	Parks and Recreation	5%	7/1/2025	6/30/2027	
7.2 Bee City USA Recognition	Parks and Recreation	25%	7/1/2025	6/30/2027	
7.3 Maintain Tree City USA Status	Parks and Recreation/Planning	30%	7/1/2025	6/30/2027	
7.4 Grant-fund Tree Canopy Assessment	Parks and Recreation/Planning	5%	7/1/2025	6/30/2027	
7.5 Clackamette Park Boat Ramp and Improvements	Parks and Recreation	5%	7/1/2025	6/30/2027	

GOALS AND STRATEGIES 2023-25 Rolled over (not reassigned)

2.6 Assess the Communication Infrastructure and Equipment (from 2021/23)	Economic Development	99%			
6.1 Expand Housing Choices & Develop a Housing Strategy	Planning	90%			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Human Resources	Current Date:	October 1, 2027
Percentage Complete:	5%	Target Completion Date:	June 30, 2027
GOAL: CREATE A DIVERSE, EQUITABLE, INCLUSIVE, AND SAFE COMMUNITY AND WORKPLACE – Integration of principles and values that provide for a diverse, equitable, inclusive, and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees			
PRIORITY: Identify methods to reduce barriers for community members to participate in city processes and to increase access to city services and programs			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) The timeline for this priority has been delayed due to a current vacancy in the Human Resources Department. Staff anticipate launching an initiative in the Spring of 2026. Staff plans to Survey the Community and ask community members about their involvement in and utilization of city programs and services. The goal is to better understand who is currently participating in the various programs and services and just as importantly, who is not. The survey will explore barriers that may be preventing broader participation. Staff anticipates gathering information about varying departments and programs such as Parks facilities, Recreation programs, Community concerts and cultural events, Commission meetings, community development, planning processes, etc. Data is the best way to have an impact on improving participation. As part of this process, the city will ask a set of baseline questions, such as: • Who is currently participating in City and who wants to but is not currently? • What programs and services are you most interested in? • What are the barriers? Collecting and analyzing this data will help guide future policy decisions, program development, and resource allocation, with the goal of reducing barriers and expanding access for community engagement citywide.			
Status: (what has been done/is being done)			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Economic Dev & Human Resources	Current Date:	October 2, 2025
Percentage Complete:	2%	Target Completion Date:	April 30, 2026
GOAL: CREATE A DIVERSE, EQUITABLE, INCLUSIVE, AND SAFE COMMUNITY AND WORKPLACE – Integration of principles and values that provide for a diverse, equitable, inclusive, and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees PRIORITY: Find methods to encourage Oregon City-based businesses to take part in City procurement processes and to prioritize buying local			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) The creation of a small business vendor list for eligible Oregon City businesses seeking to conduct commerce with Oregon City Municipal Government. (January 2026)			
Status: (what has been done/is being done) Met with Assistant City Manager and Human Resources to discuss the formation of a program.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Human Resources	Current Date:	October 1, 2025
Percentage Complete:	5%	Target Completion Date:	June 30, 2027

GOAL: CREATE A DIVERSE, EQUITABLE, INCLUSIVE, AND SAFE COMMUNITY AND WORKPLACE – Integration of principles and values that provide for a diverse, equitable, inclusive, and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees

PRIORITY: Empower staff to identify, implement, and operationalize the principles of a diverse, equitable, safe, and inclusive workplace

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

The timeline for this priority has been delayed due to a current vacancy in the Human Resources Department.

The initiatives and projects supporting this priority and goal are ongoing and continual throughout the biennium. Staff expect to kick off this project in January 2026.

The project involves conducting an RFP to identify professional facilitation and training and planning deliverable.

Status: (what has been done/is being done)

Staff are currently preparing a Request for Proposal (RFP) to solicit and identify a professional facilitator.

2 Key deliverables:

1. Facilitate and strategic support for the City's DEI Employee Workgroup
2. Design and delivery of staff training and leadership development which aligns with both the DEI priority and the recommendations outlined in the Stay Survey Action Plan.

The projects will include initiatives such as:

- Aspiring Leaders Cohort
An investment in identifying and developing future leaders within the organization, particularly individuals from underrepresented groups who demonstrate potential for leadership roles.
- Leadership training
Focused on equipping current and emerging leaders with the skills and understating necessary to lead inclusiveness, support diverse teams, and advance the values across departments.
- All staff training
Organization-wide sessions designed to build foundational knowledge around:
- Unconscious and implicit bias
- Empathy in the workplace
- Belonging
- Tools for inclusive communication and collaboration

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Human Resources	Current Date:	October 1, 2025
Percentage Complete:	5%	Target Completion Date:	June 30, 2027
GOAL: CREATE A DIVERSE, EQUITABLE, INCLUSIVE, AND SAFE COMMUNITY AND WORKPLACE – Integration of principles and values that provide for a diverse, equitable, inclusive, and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees			
PRIORITY: Strive to internalize DEI into the organization and reduce the long-term need for consultant assistance to successfully continue and expand workplace advancements, education, and training			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) The timeline for this priority has been delayed due to a current vacancy in the Human Resources Department. The supporting initiatives and projects remain ongoing and continual throughout the biennium. Staff anticipates kicking off this project in January 2026. The initial phase will involve issuing a Request for Proposals (RFP) to select a qualified professional facilitator. This facilitator will support the City's DEI Employee Workgroup and assist in the continued implementation of training and planning deliverables aligned with the Stay Survey Action Plan.			
Status: (what has been done/is being done) Staff is currently preparing a Request for Proposal (RFP) to solicit and identify a professional facilitator to support the City's DEI Employee Workgroup and continue training that will support this priority and the Stay Survey Action Plan. The City Employee DEI Workgroup continues to explore concepts and build internal leadership capacity. Members are actively engaged in developing initiatives that support a more inclusive, equitable, and welcoming environment for all community members, visitors, and employees. • Employee DEI Workgroup – Structure and Leadership • Stay Survey Action Plan			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Human Resources	Current Date:	October 1, 2027
Percentage Complete:	%0	Target Completion Date:	June 30, 2027
GOAL: CREATE A DIVERSE, EQUITABLE, INCLUSIVE, AND SAFE COMMUNITY AND WORKPLACE – Integration of principles and values that provide for a diverse, equitable, inclusive, and safe City that is welcoming for community members and visitors and strives to create an environment that supports the long-term tenure of employees			
PRIORITY: Work with the External Community DEI taskforce to increase involvement and engagement with the community			
Breakdown of Projected Timeline: (looking ahead at the next 3 months)			
The timeline for this priority has been delayed due to a current vacancy in the Human Resources Department.			
Status: (what has been done/is being done)			
July 8, 2025, the City Commission met in a Work Session to discuss and consider the future of the DEI Task Force.			
During the discussion, Mayor Denyse McGriff and Commissioner Adam Marl expressed an interest in meeting with current Task Force members to furth explore next steps and gather input.			
City staff are prepared to support and assist in the coordination of future meetings.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Scott Archer	Current Date:	September 2, 2025
Percentage Complete:	5%	Target Completion Date:	April 30, 2027
GOAL: INVEST IN CITY FACILITIES AND INFRASTRUCTURE – Completion of strategic planning, funding opportunities, and long-term investments to provide safe, updated, and sustainable infrastructure as well as improvements to, and construction of, needed city facilities PRIORITY: Create development plans for the Oregon City Pool and End of the Oregon Trail Museum that reflect a community-supported vision for the future location and costs to update or reconstruct the facilities			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • RFP Released August 6, 2025 • Questions Due August 26, 2025 • Proposal Due September 17, 2025 @ 3 p.m. • Staff Review of Proposals September 17 – October 1, 2025 • Contract Negotiations October 2 – October 28, 2025 • Contract Award at City Commission * November 5, 2025			
Status: (what has been done/is being done) • RFP was advertised beginning August 6, 2025. Preparing for consultant selection and initiating work with a consulting team.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Jarrold/Scott	Current Date:	September 12, 2025
Percentage Complete:	10%	Target Completion Date:	June 30, 2027

GOAL: INVEST IN CITY FACILITIES AND INFRASTRUCTURE – Completion of strategic planning, funding opportunities, and long-term investments to provide safe, updated, and sustainable infrastructure as well as improvements to, and construction of, needed city facilities

PRIORITY: Increase community engagement, education, and outreach about the need for new funding sources to maintain, update, and expand parks and recreation facilities

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

- Following contract awards, we will schedule several community engagement opportunities related to the Clackamette Park and Aquatics Center/EOT design projects
 - Videos will be made showcasing the projects, emphasizing need.
 - A podcast will be recorded outlining the process, explaining the need.
- OC Fall Fest, on October 4th, will be an opportunity for community engagement about funding sources
- Working to create a 60th birthday event for the Oregon City Swimming Pool in January 2026
 - Marketing strategy will include messaging about future needs.
- Distributing community outreach materials at Concerts in the Park, First City Celebration, and other community events
- Beginning to design what will be a biannual Rec Guide. This will serve the purpose of creating another medium in which to include messaging about facility and funding needs. This will also free up space in the Trail News publication, which can also be used for increased amount of messaging for facilities and funding needs.

Status: (what has been done/is being done)

- Developed outreach materials for Parks projects and updates to be used at events city-wide
- Incorporated robust community engagement into the scopes of work for Clackamette Park and Aquatics Center/EOT design projects. Each project includes several engagement opportunities
- Incorporated an outreach table at OC Fall Fest
- Planning to utilize the 60th birthday event for the Oregon City Swimming Pool as an opportunity to kick off public engagement for the conceptual design of a new Aquatics and Recreation Center.

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Dayna Webb	Current Date:	September 25, 2025
Percentage Complete:	0%	Target Completion Date:	June 30, 2027

GOAL: INVEST IN CITY FACILITIES AND INFRASTRUCTURE – Completion of strategic planning, funding opportunities, and long-term investments to provide safe, updated, and sustainable infrastructure as well as improvements to, and construction of, needed city facilities

PRIORITY: Consider lobbyist support to identify and secure federal, state, county, and regional funding and grants for needed transportation, water, sewer, and stormwater infrastructure investments and to influence Legislative actions that impact the City

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

- Once the new Community Development Director is on board, the City Manager, Community Development Director, and Public Works Director will meet to discuss opportunities and how best to provide lobbyist support.

Status: (what has been done/is being done)

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Michael Dobaj	Current Date:	September 29, 2025
Percentage Complete:	See below for % Complete, some projects On Going	Target Completion Date:	June 30, 2027

GOAL: INVEST IN CITY FACILITIES AND INFRASTRUCTURE – Completion of strategic planning, funding opportunities, and long-term investments to provide safe, updated, and sustainable infrastructure as well as improvements to, and construction of, needed city facilities

PRIORITY: Strategically invest in Information Technology Systems that can keep pace with technological changes and advances, such as Artificial Intelligence, while providing an accessible, safe, and secure Information Technology Environment

Note:

The daily operation of IT is to maintain a safe, secure and accessible environment. The projects listed below are items that IT is implementing to improve security, improve / update internal or public services and keep ahead of technical advances as much as budget and staff resources allow.

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

- Begin Migration Tyler Technologies Applications to their hosted environment (6 to 12 Months) 5%
- Continuing migration of City working files to Microsoft Teams (complete by end of 2025) 75%
- Begin transition of the City's .org domain to .gov (start building project plan middle of October 2025 with completion middle to end of 2026) 5%
- Complete AI policy and train staff on use of AI (complete policy by middle of October with staff training and deployment by end of year) 50%
- Complete BYOD Policy along with Apple BYOD services to begin securing access to City services (complete policy by end of October with MDM configuration done by end of 2025) 50%

Status: (what has been done/is being done)

- Contract approved and completed to begin migration of Tyler Technologies application to their hosted environment, Core internal team has been identified and initial kickoff meeting scheduled. There are items that the City can begin to complete prior to scheduling meetings with Tyler Technologies. We do not have a scheduled migration date with Tyler Technologies yet. This migration will improve City services and improve City security by having public access to our Tyler Technologies portal hosted and not internal to the City network.
- Many departments have already been migrated to Teams and staff training has been on-going. Larger departments, such as Public Works and Police, to begin migration mid-October with completion by end of 2025.
- .gov domain has been purchased and is available for email in Office 365. For IT to make this transition smoother, we first need to upgrade our version of Active Directory. To accomplish the AD

upgrade, we need to remove or update two of our servers. We are in process of developing solution to replace both servers, that work is with Clackamas County and is in progress.

- AI policy has been written, currently completing review and update of policy details as well as researching which AI's are approved and which are not. IT has also talked with multiple other cities on their policies to help develop Oregon Cities' policy. IT has also been working on a solution to block non-approved AI access; this policy will mostly be staff training on acceptable use.
- Discussions with other cities and legal on use of BYOD (Bring your own device) in other cities to help determine if BYOD is a path the City wants to take. Discussion with the IT Steering committee will be in October 2025 now that we have more information to supply to that committee to make a final decision. Currently Android BYOD services are available, the Apple services will require a possible rebuild of the existing service which could be impactful to users, this is why IT is being cautious on developing a process to make this transition as smooth as possible.

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Jarrold Lyman	Current Date:	September 11, 2025
Percentage Complete:	15%	Target Completion Date:	June 30, 2027
GOAL: INCREASE COMMUNITY ENGAGEMENT OPPORTUNITIES – Increase participation opportunities for all residents and create an informed community that participates in the public process.			
PRIORITY: Increase the material and content on the City’s website and social media channels, as well as the methods by which they are produced and delivered, to maximize the information provided in a short and concise manner, including possible expanded use of video			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Staff will explore options for Trail News to determine if there is viability in changing format and increasing the publication to monthly. The goal would be to allow for more timely information being delivered in a medium that has been already identified as popular with residents. - Staff is currently working with the ADA website vendor to identify ways to expand the functionality of the reader tool. - Would like to work with representatives from each department to be responsible for capturing video of work events to be able to use to create more short-form video content for social media.			
Status: (what has been done/is being done) - New ADA tools have been added to the website to increase accessibility to vital information for all residents. - More information is being shared to show what City staff is doing, to help inform residents about the good work being done by their community. - Resumption of Inside City Hall podcast planned, first recording late Sept. - Southend Neighborhood Association has reactivated, staff is working with them to get up and running. - Staff is working with new leadership within the Elyville Neighborhood Association to help make that group more active as well.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Scott Archer/Thomas Kissinger	Current Date:	September 29, 2025
Percentage Complete:	15%	Target Completion Date:	June 30, 2027
GOAL: INCREASE COMMUNITY ENGAGEMENT OPPORTUNITIES – Increase participation opportunities for all residents and create an informed community that participates in the public process			
PRIORITY: Expand community engagement and participation opportunities through the creation of new public events and programs such as community open houses, forums, surveys, and town halls			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Parks & Recreation staff are implementing a new community event, OC Fall Fest, on October 4th, 2025. This event will have vendor booths, community organizations, and opportunities for City departments to engage the community. - Parks & Recreation staff have begun planning a 60th birthday party for the Oregon City Swimming Pool, which celebrates this landmark in 2026. We plan to utilize this fun and engaging event as a kickoff to the planning process for the future Recreation & Aquatics Center project. - Community engagement and participation opportunities are a key component of the scope of work for the Clackamette Park and Recreation & Aquatics Center/End of the Oregon Trail projects. Our project teams will utilize new and innovative community events to spread the word about these projects and solicit feedback from the community. We are currently selecting consultants for each of these projects.			
Status: (what has been done/is being done) - The Parks & Recreation Department have continued to coordinate and grow our popular, long-standing community events, including Concerts in the Park and Movies in the Park. These events have evolved and grown over time. Staff continue to look for ways to improve upon the success, thus expanding our connection and engagement with our community. - The annual 4th of July event was reinstated in 2024 after years of hiatus. - The annual National Night Out event is led by the Police Department and supported by multiple departments in the City. - Staff have worked with several City departments and sponsors to produce a new community event, OC Fall Fest, which will take place on October 4th, 2025. This event provides new opportunities to engage with and educate the community in a fun, family-friendly format. - Staff have worked with local partners to reinstitute the Historic Cemetery Tours, which will take place at Mountain View Cemetery on the evening of October 4th, 2025. This event provides the community with an opportunity to explore and engage with our historic Pioneer Cemetery. - Community engagement was a key focus for the Clackamette Park and Recreation & Aquatics Center/End of the Oregon Trail project scopes of work. Proposers were asked to consider how community events and education opportunities could effectively be utilized to gather support and input on these projects. - Staff are working to improve communications related to parks projects, including a redesigned parks project website with associated marketing materials to help inform the community of upcoming and in-progress projects.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Jarrold Lyman	Current Date:	September 26, 2025
Percentage Complete:	25%	Target Completion Date:	June 30, 2027
GOAL: INCREASE COMMUNITY ENGAGEMENT OPPORTUNITIES – Increase participation opportunities for all residents and create an informed community that participates in the public process			
PRIORITY: Utilize community events, such as Concerts in the Park, National Night Out, and others to increase community education and engagement			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) Staff will be evaluating the amount of information distributed at events and number of informative interactions had with residents to determine which events are of benefit to residents for future attendance. PD will be attending: Trick or Treat on Main St. Shop With A Cop OCPD Citizens Academy Library will be attending: October - Gaffney Lane Harvest Festival (OCSD) February - Living Room GSA Summit June - Oregon City Juneteenth Celebration			
Status: (what has been done/is being done) Multiple departments had a presence, either in representation or a physical booth, at events hosted by the City, or other community groups, in order to increase engagement with residents and foster better knowledge of City operations. These events and departments include: Police 4 th of July at EOT Touch a Truck Concerts in the Park OCPD Summer Camp Concerts in the Park Movies in the Park First City Celebration CCC President Tim Cook Escort into CCC National Night Out			

Antique Fair
9/11 Cermonies
Health and Safety Fair

Parks and Rec

4th of July at EOT
Touch a Truck
Concerts in the Park
OCPD Summer Camp
Concerts in the Park
Movies in the Park
First City Celebration
National Night Out

Communications and Community Engagement

Concerts in the Park
First City Celebration
National Night Out
Oregon City Ivy League
Sept. 11 Ceremony

Library

First City Celebration
National Night Out
Multiple Library at the Pioneer Center events

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Jarrold Lyman	Current Date:	September 30, 2025
Percentage Complete:	10%	Target Completion Date:	Ongoing
GOAL: INCREASE COMMUNITY ENGAGEMENT OPPORTUNITIES – Increase participation opportunities for all residents and create an informed community that participates in the public process			
PRIORITY: Continue to support the Citizen Involvement Committee and Neighborhood Associations and strive to identify methods to increase community involvement and improve communication with the City Commission			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Staff will work with new Elyville Neighborhood Association representatives so the association will have representation on the CIC again. - Staff will help the Southend NA continue to reinitialize, and help appoint CIC representation. - The CIC will have a joint meeting with the Youth Advisory Commission to work on getting more of the community's youth involved in their neighborhood associations.			
Status: (what has been done/is being done) - Staff has worked with the Southend Neighborhood Association as they work to restart. - Budget for the current fiscal year has been approved by the CIC. - Staff created a bundling system for association mailings to save on printing and postage costs.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Jarrod Lyman	Current Date:	September 18, 2025
Percentage Complete:	5%	Target Completion Date:	September 30, 2026

GOAL: INCREASE COMMUNITY ENGAGEMENT OPPORTUNITIES – Increase participation opportunities for all residents and create an informed community that participates in the public process

PRIORITY: Investigate opportunities and costs to enhance Trail News and focus on more up to date material and information that is produced on a more regular basis

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

- Create a sample of the new format to test viability of the format as a source of information and staff capacity to create the piece each month.
- Present the option to Commissioners during a work session and discuss options.

Status: (what has been done/is being done)

- A template has been created by the current Trail News designer that staff will use to create a test publication, to determine the feasibility and effectiveness of switching the format.

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Shaun Davis	Current Date:	September 12, 2025
Percentage Complete:	12%	Target Completion Date:	On-going

GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served

PRIORITY: Advocate for proportional federal, state, regional, and county funding to address the impacts on the community and to provide adequate local services to support the demands created by increased housing and social services

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

Status: (what has been done/is being done)

- Applied for, and was awarded, \$40,000 for the Metro Enhancement Grant for PD/Code project: Keep OC Clean (Homelessness Camp Cleanup/Graffiti Removal/Shopping Cart Pickup).

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Shaun Davis	Current Date:	September 12, 2025
Percentage Complete:	12%	Target Completion Date:	On-going
GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served PRIORITY: Work with business partners downtown, Clackamas County, and non-profits to address existing impacts and identify solutions, especially the impacts associated with the existing after-hours and weekend homeless service gaps			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Prepare and present Exclusion Zone Ordinance to City Commission • Continue monthly DOCA meetings and coordination with Love One and our HOS			
Status: (what has been done/is being done) • Chief Davis meets monthly with DOCA Director, Juliana Allen, to share information and work to identify solutions to reduce the impacts associated with homelessness in the downtown area. • Coordinate with Love One and our Homeless Outreach Specialist to identify homeless individuals that need outreach and resources.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Shaun Davis	Current Date:	September 12, 2025
Percentage Complete:	12%	Target Completion Date:	On-going
GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served			
PRIORITY: Provide for social services while utilizing enforcement as needed to meet community members and businesses expectations for a safe and inviting City			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Prepare and present Exclusion Zone Ordinance to City Commission • Work with City Prosecutor and Municipal Court on future Caring Court			
Status: (what has been done/is being done) • We utilize our Love One Homeless Outreach Specialist to provide social services and outreach to homeless individuals our staff encounter. • Had a Work Session with the Commission on Exclusions Zones at the September 9th Work Session. Staff was provided with direction to move forward with an Exclusion Zone ordinance and bring back to a future Commission Meeting. • Our BHU continue to provide mental health services to the homeless community as needed.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Shaun Davis	Current Date:	September 12, 2025
Percentage Complete:	12%	Target Completion Date:	On-going
GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served			
PRIORITY: Increase communication about the services, resources, and the role of the City and steps that are being taken to address homelessness in the community			
Breakdown of Projected Timeline: (looking ahead at the next 3 months)			
Status: (what has been done/is being done) Chief Davis meets monthly with DOCA President, Juliana Allen, to share information and create solutions with homelessness related calls in the downtown area.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Shaun Davis	Current Date:	September 12, 2025
Percentage Complete:	12%	Target Completion Date:	On-going
GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served			
PRIORITY: Continue to be a regional leader in identifying and implementing creative solutions and partnerships to reduce homelessness and its impact on the community			
Breakdown of Projected Timeline: (looking ahead at the next 3 months)			
Status: (what has been done/is being done) Through the Clackamas County City-Led Initiative Grant, Love One was awarded a grant to hire a Homeless Outreach Specialist for Oregon City. We coordinate with Love One and our Homeless Outreach Specialist to identify homeless individuals that need outreach and resources.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Matt Zook	Current Date:	October 1, 2025
Percentage Complete:	8%	Target Completion Date:	June 30, 2027
GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served			
PRIORITY: Strive to embed the Oregon City Support Services Community Court into the proposed Caring Place facility to consolidate supportive services into one location			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) October 1 st : Defense Attorney starts October 13 th : Caring Court- First court session (scheduled every 2 nd and 4 th Monday from 3-5pm) December 1 st : Service Provider Debrief and Focus Session			
Status: (what has been done/is being done) Caring Court is moving forward with exciting progress! The defense attorney’s contract has been signed, while contract amendments for both the prosecutor and the judge have been submitted to the commission — proposed as retroactive to September 1, 2025, and July 1, 2025, respectively. A comprehensive policies and procedures manual has been developed, along with all necessary court documents. The first participants have already been identified and arraigned, and referral cards for walk-ins have been printed and are ready for distribution. Partnerships are also solidified, with service providers signing Memorandums of Understanding to formalize their commitment to the program.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	City Manager	Current Date:	October 2, 2025
Percentage Complete:	On Going	Target Completion Date:	On Going
GOAL: REDUCE HOMELESSNESS IN OREGON CITY – Advocate for proportional resources to address homelessness and leverage partnerships to achieve equitable funding for the population being served			
PRIORITY: Advocate for engagement and partnerships with neighboring communities to provide resources within their jurisdictions to increase services throughout the region			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) There have been minimal conversations concerning the needed for neighboring communities to provide resources within their jurisdictions to increase social services.			
Status: (what has been done/is being done)			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	James Graham	Current Date:	September 15, 2025
	Ongoing	Target Completion Date:	Ongoing

GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors

PRIORITY: Ensure a smooth transition and the necessary support and coordination between the Destination Marketing and Management Organization and the City.

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

- The DMMO Administrator and Economic Development staff have set up regular check-in meetings on the first Tuesday of each month.
- Work with the DMMO Administrator to fulfill the terms and conditions of the City's MOU Agreement. (Ongoing)

Status: (what has been done/is being done)

- On 8/22/25, staff had their first meeting with the new DMMO Administrator to discuss the terms and conditions of the City's MOU.

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	James Graham	Current Date:	September 17, 2025
Percentage Complete:	5%	Target Completion Date:	February 28, 2026
GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors PRIORITY: Review the process for public and private event planning, the City grant processes, and the Metro Enhancement Grant program to determine if the application submittal and review process can be simplified and improved			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Staff is currently working to establish a meeting in October with the Community Enhancement Grant Committee to review and revise program guidelines. (October 20, 2025) • Staff will be working on program procedures and application guidelines to improve the application process of the City-Sponsored Public Event Program. Recommendations will be forwarded to the City Commission for review and approval. (December 2025)			
Status: (what has been done/is being done) • Community Enhancement Grant Program - A doodle poll has been submitted to members of the Community Enhancement Grant Committee to identify a date to meet. The meeting is scheduled for Oct. 20, 2025. • City-Sponsored Public Event Program - Staff have begun reviewing existing program procedures and application guidelines.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	James Graham	Current Date:	September 11, 2025
Percentage Complete:	Ongoing	Target Completion Date:	Ongoing
GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors			
PRIORITY: Focus on the marketing and development of the employment lands within the Thimble Creek Concept Plan and along Meyers Road			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Convene a meeting of the Thimble Creek Ad Hoc Committee to discuss the property owned by the Clackamas Community College and identify other properties that may be ready for development. (November 2025) - Ad Hoc Committee to meet with the City Commission during a work session to brief Commission members on the challenges impeding the Thimble Creek Concept Plan and to discuss potential opportunities for development of several properties. (December 2025)			
Status: (what has been done/is being done) - Staff have met with various property owners in the Thimble Creek area. Several property owners have expressed their desire to sell their properties. - A Thimble Creek Ad Hoc Committee has been established. The committee is comprised of two City Commission members as well as the City Manager, staff from economic development and planning. - The City Commission adopted via resolution the Thimble Creek Industrial Land Readiness Strategic Plan in the Spring of 2025. - City staff met with Clackamas Community College to discuss options for development of their recently acquired property in the Thimble Creek Area.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	James Graham	Current Date:	September 15, 2025
Percentage Complete:	99%	Target Completion Date:	March 31, 2026
GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors			
PRIORITY: Complete the feasibility study for the expansion opportunities of broadband in Oregon City			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) Staff from public works, community development, IT, and finance (interdepartmental team) will come together to revisit and review the Magellan Fiber Optic Study. (January 2026)			
Status: (what has been done/is being done) Consultants, Magellan Advisors, finished their fiber optics feasibility study (Delivered in December 2022). The City of Oregon City experienced a cyber-attack in Feb 2023.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	James Graham	Current Date:	September 15, 2025
Percentage Complete:	90%	Target Completion Date:	February 28, 2026
GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors PRIORITY: Participate in discussions with Clackamas County to determine the future of the downtown County Courthouse and how to safely and securely manage the building while it is vacant to ensure it does not negatively impact the downtown businesses and visitor experience, while maintaining public access to Liberty Plaza			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) The main street Courthouse building is slated to be demolished during the Winter of 2026. Staff will work with the County and the new investor group up to the demolition of the structure to safely secure the site.			
Status: (what has been done/is being done) - In April of 2025, staff met with and participated on the County’s Main Street Courthouse Request for Expressions of Interest (RFEI) Selection Advisory Committee. - In July of 2025, the County initially secured the building with fencing around the courthouse. Shortly after all personnel were relocated to the new facility, the building was locked down and security cameras were installed around the building. - The County is currently negotiating with an investor group to develop the Main Street Courthouse. The proposed disposition and development agreement (DDA) requires the investor group to commit to a lot line adjustment for Liberty Plaza to be dedicated to the City of Oregon City. - On September 18, 2025, The Board of County Commissioners voted unanimously to approve a proposal from Next Level development to develop the Main Street County courthouse.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Ec. Dev and Code Enforcement	Current Date:	September 16, 2025
Percentage Complete:	5%	Target Completion Date:	February 28, 2026
GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors PRIORITY: Identify opportunities to support downtown Oregon City businesses in response to the relocation of the County Courthouse, including updating the parking study, potential business support programs, and employee parking opportunities			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Code enforcement to make presentation to City Commission on parking downtown in November 2025. • Economic Development staff to coordinate meetings between code enforcement and the Downtown Oregon City Association to discuss ways to offer more parking opportunities in the downtown area. (December 2025)			
Status: (what has been done/is being done) • A parking study was prepared by Rick Williams Consulting for the Oregon City Community Development Department. • In May/June 2025, the Main Street Courthouse was vacated by the County and courthouse staff were relocated to a new facility. • Due to a lack of funding, an update to the parking study could not be done to determine the impact of the relocation of Main Street Courthouse staff.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	James Graham	Current Date:	September 22, 2025
Percentage Complete:	80%	Target Completion Date:	March 31, 2026
GOAL: SUPPORT ECONOMIC DEVELOPMENT AND TOURISM THROUGHOUT OREGON CITY – Create economic development and tourism programs and opportunities to promote a healthy and sustainable local economy that supports and contributes to the surrounding neighborhoods, businesses, and visitors PRIORITY: Investigate opportunities to expand the enterprise zone, vertical housing tax credit, and other programs in the mixed use, commercial, employment, and industrial areas to support and encourage businesses, employment, and housing investments in Oregon City			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - The Oregon Enterprise Zone application was submitted to Business Oregon for final approval on September 9, 2025. We await their response. (October 2025) - Adaptive Reuse Rehabilitation Building Program. Staff will continue to work with London D. Aesthetics as the business moves through the permit entitlement process. (October through December 2025). - Staff will identify another applicant to apply for the remaining funds under Adaptive Reuse Rehab program. (January 2026)			
Status: (what has been done/is being done) - On March 7, 2025, Business Oregon notified Economic Development that the current Enterprise zone configuration was ineligible for renewal. The renewal deadline for the existing Enterprise Zone was June 30, 2025. - Economic Development requested and was granted a 60-day extension to reinstitute the Oregon City Enterprise Zone. The extension was to August 15, 2025. - In May of 2025, Eco Northwest was hired to conduct an analysis of the existing enterprise zone to explore ways to bring the zone into compliance with state law and to enlarge the existing zone. - Met with taxing districts and school district. - On June 30, 2025, staff met with the Oregon City School District to gain its support for Oregon City's Enterprise Renewal Application. - On June 30, 2025, the school district voted unanimously to support Oregon City's enterprise zone renewal application. - On July 16, 2025, the Oregon City Commission voted to approve the enlarged enterprise zone from 717 acres to 837 acres. - Adaptive Reuse Rehabilitation Building Program. On August 20, 2025, the Oregon City Commission reviewed an application from London D. Aesthetics. The Commission expressed its interest in seeing the application move forward in the process.			

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Community Development Director	Current Date:	September 30, 2025
Percentage Complete:	5%	Target Completion Date:	June 30, 2027
Goal – Housing Create pre-approved designs for accessory dwelling units that would be allowed throughout the city, with the exception of the McLoughlin Conservation and Canemah Historic Districts			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) <i>THIS WAS NOT FUNDED IN THE 25-27 BUDGET</i>			
Status: (what has been done/is being done) Staff to research grant funding opportunities: - Legislative adoption of OCMC 17.40 code amendments and the creation of a new HRB Policy #13 allowing for building permit review of small dwelling units on non-designated resources in the McLoughlin Conservation District, in accordance with the Compatible Change HRB policy direction. (Spring 2026) - Funding also available through Dept. of Land Conservation Housing Grants, National Trust for Historic Preservation. - Concurrent efforts underway in response to HB 2258, Department of Consumer and Business Services - Overlay District regulations for Natural Resources and Geologic Hazards constrain land, require Land Use process. - Work will be informed by DLCD mandated Housing Production Strategy to be adopted in 2027, following completion of Housing Needs Analysis in 2026.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Dayna Webb	Current Date:	September 25, 2025
Percentage Complete:	20%	Target Completion Date:	Fall 2026
GOAL: INCREASE HOUSING OPPORTUNITIES – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing			
PRIORITY: Continue the process of discontinuing City use of the Center Street property			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Staff will be finalizing the design and preparing the bid package for the Magnesium Chloride & Sanding Rock to be located at Fir Street. - Staff will continue working with WES staff to develop an IGA for long term use of their facility for sewage decanting.			
Status: (what has been done/is being done) Staff have identified a handful of items that need to be addressed to prepare the Center Street Property for its next chapter. These include: Magnesium Chloride (De-Icer) & Sanding Rock Storage: - Design is underway for the relocation of the Magnesium Chloride (De-Icer) and Sanding Rock from Center Street to Fir Street. The scope and cost of this project is currently projected to require sealed bids to be submitted. Staff are working to confirm final locations on site and preparing the bid package. - Winter weather work will continue out of the Old Center Street property this winter, with relocation of the facilities anticipated to be complete by Summer 2026. Decant Facility: - City staff have met with Water Environment Services staff and WES has verbally agreed they can accept our raw sewage materials for decant. City staff have visited the WES decant site, and been trained on using their facility. - Staff are working with WES to develop an IGA for the long-term use of their facility for decant purposes. Once the terms of the IGA are determined, the IGA will be presented to City Commission for approval. Sandbag Station: - Public Works staff have worked with Parks staff to identify a new location for the sandbag filling station at Hillendale Park, near the Camp Host. The installation of the new sandbag station is wrapping up, and staff will begin sharing the availability of the location once wet weather arrives. General Site Clean-up: - Staff will continue working to remove any remaining items at Center Street.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Dayna Webb	Current Date:	September 25, 2025
Percentage Complete:	5%	Target Completion Date:	June 30, 2027
GOAL: INCREASE HOUSING OPPORTUNITIES – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing PRIORITY: Investigate the use of the Center Street property for workforce housing and potential public access to the upper yard and the two parking lots for private residential development			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Staff are currently completing a Property Acquisition Summary, confirming when and which fund purchased each piece of property associated with the Center Street properties. • The properties are currently zoned Institutional. A Commission discussion around the desired uses and appropriate zoning needs to occur in order to move forward with a zone change and prepare the properties for sale.			
Status: (what has been done/is being done)			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	James Graham	Current Date:	September 15, 2025
Percentage Complete:	2%	Target Completion Date:	March 31, 2026
GOAL: INCREASE HOUSING OPPORTUNITIES – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing PRIORITY: Consider the creation of an inclusionary zoning program and extend the vertical housing tax credit where appropriate, primarily in the mixed-use zones			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) Staff will begin reviewing the existing vertical housing tax credit program to improve and enhance the incentive. During this process the investment community will have an opportunity to weigh in. (December 2025)			
Status: (what has been done/is being done)			

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Dayna Webb	Current Date:	September 25, 2025
Percentage Complete:	5%	Target Completion Date:	June 30, 2027
GOAL: INCREASE HOUSING OPPORTUNITIES – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing			
PRIORITY: Implement tiered system development charges that reduce charges on workforce housing and smaller housing units while remaining revenue neutral			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) Staff are working with the City's consultant to develop a scope of work that will: - Facilitate a work session on concepts for tiering Utility SDCs (Water, Stormwater, Sanitary Sewer, and Transportation). - Advance the update of the Sanitary Sewer System SDC methodology to incorporate tiering. - Present to the City Commission, for discussion, the potential deferral of SDC payments from Building Permit issuance to Certificate of Occupancy.			
Status: (what has been done/is being done) SDC Tiering: - Sanitary Sewer SDC Tiering: It is anticipated that the Sanitary Sewer SDC's will be modeled after the recently adopted parks SDC's. Using the WES square footage for single-family, and the number of bedrooms for multi-family. - Staff will use the feedback from the work session around Tearing Utility SDC's to determine which SDC to move forward with next for tiering. Other Options to support development of workforce housing and housing units: - The Municipal Code currently requires SDCs to be paid before a Building Permit is issued. Staff will outline how other agencies handle SDC payments, at building permit issuance or at certificate of occupancy, and seek City Commission feedback on whether to pursue a Code Amendment allowing payment to be deferred until Certificate of Occupancy			

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Dayna Webb	Current Date:	September 25, 2025
Percentage Complete:	12.5%	Target Completion Date:	June 30, 2027
GOAL: INCREASE HOUSING OPPORTUNITIES – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing			
PRIORITY: Advocate for infrastructure funding at the regional, state, and federal levels that would support the construction of new housing and the implementation of state mandates			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Continue to work with Metro on preparing for the McLoughlin Boulevard Project. - Continue to work with the State on the Henrici Reservoir #2 documentation and IGA's needed to get the project moving forward. Planning Update - Assist Public Works – Engineering with the identification of grants related to housing. - Process the rezoning of city-owned tax lots for residential use as directed by the commission.			
Status: (what has been done/is being done) Funding obtained: Metro Regional Flexible Funds Grant: <u>Project Title:</u> OR 99E (McLoughlin Boulevard) 10th Street to Tumwata Village: Shared-Use Path and Streetscape Enhancements Project Development <u>Project Description:</u> Complete design for streetscape reconfiguration on McLoughlin Boulevard, which will include widened sidewalks, curb extensions, improved crossings, and new green spaces. <u>Source/Funding Type:</u> Federal Transportation Funds, administered by ODOT. <u>Total Estimated Cost:</u> \$2,670,970 <u>Total Regional Flexible Funds:</u> \$2,232,341 <u>Timing:</u> The funding is for Federal Fiscal Year 2029, which begins 10/1/2028, so the work will not get started for a while. <u>Status Update:</u> Staff anticipates beginning work with Metro on the IGA for this project in early 2026. Henrici Reservoir #2 Funding: <u>Project Title:</u> Henrici Reservoir #2 <u>Project Description:</u> New 2.5 MG welded steel drinking water reservoir that addresses a critical water storage deficiency in the City's Upper Zone. This project supports 1,105 housing units in the Thimble Creek Concept Plan area. <u>Source/Funding Type:</u> State Lottery Bond Funds, administered by City. This project made possible with the support of Representative Annessa Hartman.			

- Total Estimated Cost: \$6,500,000
- Total State Lottery Bond Funds: \$6,500,000
- Timing: The funding is for 2025-2027 Legislatively Adopted Budget.
- Status Update: Once a staff member at the State is assigned, we will move forward with project agreements.
- **Washington Street Improvements:**
 - Project Title: Washington Street: Metro South to Abernethy Road
 - Project Description: Project to modernize road systems and provide easier, safer access to community, retail, and entertainment facilities. Construction of center turn lane, pedestrian level street lighting, sidewalks and planter/stormwater treatment area, and installation of an RRFB.
 - Source/Funding Type: Federal Transportation Funds, administered by ODOT.
 - Total Estimated Cost: \$4,457,000
 - Total Federal Funds: \$4,000,000
 - Status Update: The project IGA has been executed; staff are working with ODOT to move forward with the Request for Proposals for consultant services.

Funding pending:

- **ARTS Applications – Citywide Signal Improvements:**
 - Project Title: Oregon City Signal Safety Improvements
 - Project Description: Complete signal hardware safety upgrades, install pedestrian countdown timers, implement signal safety improvements and install leading pedestrian intervals where appropriate.
 - Source/Funding Type: Federal Transportation Funds, administered by ODOT
 - Total Estimated Cost: \$1,657,000
 - Total Federal Funds: \$1,491,300
 - Timing: The funding is for Federal Fiscal Year 2028-2030.
 - Status Update: Waiting for an update from ODOT on which projects will be funded.
- **ARTS Applications – Molalla Avenue & Pearl Street Safety Improvements:**
 - Project Title: Molalla Avenue and Pearl Street Intersection
 - Project Description: Implementation of appropriate intersection lighting, providing curb ramp extension on the SW corner and adding pedestrian countdown timers
 - Source/Funding Type: Federal Transportation Funds, administered by ODOT
 - Total Estimated Cost: \$760,000
 - Total Federal Funds: \$684,000
 - Timing: The funding is for Federal Fiscal Year 2028-2030.
 - Status Update: Waiting for an update from ODOT on which projects will be funded.
- **WIFIA Transmission Phase 3:**
 - Project Title: Oregon City Water Transmission Main Phase 3
 - Project Description: complete the final phase of our Water Transmission Main project, by upgrading undersized pipes.
 - Source/Funding Type: Federal Transportation Funds, administered by ODOT. This project is part of Congresswoman Janelle Bynum FY 26 Community Project Funding Requests.
 - Total Estimated Cost: \$2,600,000
 - Total Funds requested: \$2,080,000

- Timing: If awarded, this funding is for Federal Fiscal Year 2026. Currently, the project is still included in the possible list of projects to be funded, with a decreased funding amount of \$1,092,000.
- **Clackamas County Strategic Investment Fund (SIF):**
 - Project Title: OR 213 & Beavercreek Road Capacity Improvements
 - Project Description: Complete capacity enhancing improvements for the westbound Beavercreek Road to Northbound Hwy 213 movement. This addresses the AM peak hour capacity constraints.
 - Source/Funding Type: Clackamas County SIF funds to support a regionally significant transportation project. Staff continues to work with County staff to identify an opportunity for SIF to contribute to this project.
 - Total Estimated Cost: \$6,000,000
 - Total Funds Requested: \$750,000
 - Timing: Staff are moving forward with the Request for Proposals and hope to get that out before the end of the year.

Planning Update

- Planning / Economic Development held a pre-application conference to start the process of the rezoning of City-owned tax lots for residential use as directed by the Commission.

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update

Department Contact:	Economic Development	Current Date:	September 22, 2025
Percentage Complete:	2%	Target Completion Date:	March 31, 2027

GOAL: INCREASE HOUSING OPPORTUNITIES – Increase the availability of housing options and the construction of mixed-use commercial buildings using incentives and available public lands, with a priority of creating work force housing

PRIORITY: Identify opportunities to use public land in partnership with non-profits for the development of long-term workforce housing

Breakdown of Projected Timeline: (looking ahead at the next 3 months)

- Identify City-owned or Urban Renew properties to be utilized for building workforce house. Approval from the appropriate governing bodies will be required. (January 2026)

Status: (what has been done/is being done)

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Scott Archer/Tom Kissinger	Current Date:	September 12, 2025
Percentage Complete:	5%	Target Completion Date:	July 31, 2026
GOAL: IMPROVE THE CITY'S PARK LANDS AND NATURAL RESOURCES – Transition from planning to constructing amazing parks and open spaces and create a plan to share with the community about the costs, revenue generation opportunities, and potential improvements to the City's Park system to address the existing deferred maintenance PRIORITY: Adopt a 5-year Parks Capital Improvement Plan that prioritizes projects and will guide budget investments, revenue options, and grant opportunities for potential funding sources for deferred maintenance throughout the parks and recreation system			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - Prepare a draft Capital Improvement Plan (CIP) that outlines specific projects that are currently funded, could be funded, or unfunded. Specific projects should tie to Commission Goals, SDC project list, and time-limited funding sources like Metro Local Share for the first tranche of projects. Project lists should include a mix of asset replacement (deferred maintenance) and new development. - Identify possible funding sources that can be used to supplement funded projects or cover unfunded projects. Outline match requirements and potential sources of matching funds. - Discuss draft CIP with PRAC to gain input on project list and develop an engagement plan to ensure community buy-in. - Using the draft CIP, begin calculating revenue options that can cover annual maintenance expenses and fill gaps in funding for projects. Bring the draft CIP and revenue options to a City Commission work session for initial discussion and feedback.			
Status: (what has been done/is being done) - Initial CIP has been drafted for review by PRAC at their September meeting. - Collected existing department information regarding revenue options, including a previous study into a Parks Utility Fee. Using this previous study, drafted a calculator that can be used to estimate annual revenues for different fee levels. - Following September PRAC meeting, refine CIP and begin planning communications strategy to gain resident buy-in based upon feedback received. Coordinate with Finance department and City Manager's office to refine potential revenue options. Coordinate with Communications to develop engagement plan.			

Commented [SA1]: @Thomas Kissinger Please take a stab at this. We can note review with PRAC in upcoming meetings. We also need to incorporate language about initiating a parks fee. Let's confer as needed on how to describe this one.

Commented [TK2R1]: Take a look at this and let me know if we should alter or add anything. What are your thoughts on a July 2026 completion date for adoption of the plan?

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Thomas Kissinger	Current Date:	September 11, 2025
Percentage Complete:	25%	Target Completion Date:	June 30, 2027
GOAL: IMPROVE THE CITY'S PARK LANDS AND NATURAL RESOURCES – Transition from planning to constructing amazing parks and open spaces and create a plan to share with the community about the costs, revenue generation opportunities, and potential improvements to the City's Park system to address the existing deferred maintenance PRIORITY: Strive to become recognized as a Bee City USA and increase high-quality habitat for pollinators, in particular native bees			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Compile and review Bee City USA commitments with applicable City departments (Parks & Rec, Community Development, Public Works). Identify internal project team. • Identify commitments that are already in progress or currently met with existing operations. Identify project plan for commitments that are not currently being met. Identify any project partners and stakeholders that could contribute towards achieving the Bee City USA commitments (i.e. NRC, Parks Foundation, PRAC, Xerces Society, etc.). Identify necessary funding and applicable sources of funding to achieve the commitments. • Review project plan and commitments with applicable public input from advisory committees and City Commission. Once reviewed, finalize the project plan and begin implementation of action items.			
Status: (what has been done/is being done) • Compiling and summarizing Bee City USA commitments for review by applicable City departments. A meeting has been scheduled in September to review the goal and each department's role/responsibility. • Met with other City agencies that have achieved Bee City USA and collected information on their best management practices for review by project team. • Identified commitments that are already met or could be easily met with minimal change in operations. • Collected relevant documentation from Bee City USA for review by the project team. • During September meeting, assign project leads and establish estimated timeline for completion.			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Pete Walter, Planning Manager	Current Date:	September 30, 2025
Percentage Complete:	30 %	Target Completion Date:	December 15, 2025
GOAL: IMPROVE THE CITY'S PARK LANDS AND NATURAL RESOURCES – Transition from planning to constructing amazing parks and open spaces and create a plan to share with the community about the costs, revenue generation opportunities, and potential improvements to the City's Park system to address the existing deferred maintenance			
PRIORITY: Maintain our Tree City USA designation			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Submit application by 12/15/2025 • Parks and Planning begin coordination on Arbor Day event			
Status: (what has been done/is being done) • Planning Division has submitted the annual TCUSA application since 2013 when Oregon City was enrolled in the program. • 9/15/2025 ODF announced opening of TCUSA application for 2025. • Data is compiled from Planning, Public Works and Parks Departments. Public Works has reported, still compiling information from Parks, Planning. • The reporting period includes data for the calendar year starting 1/1/2025, so the application is typically submitted pretty close to the deadline to assure current numbers are included. • Tree City USA Requirements 1. Expenditure of min. \$2 per resident on trees. City typically exceeds \$10 per resident. 2. Tree Ordinance (Public Trees) 3. Observe Arbor Day 4. Designated Tree Board or City Manager			

2025-2027 Commission Goals and Strategies

Job Category



October 2025 Update			
Department Contact:	Scott Archer/Tom Kissinger	Current Date:	September 12, 2025
Percentage Complete:	5%	Target Completion Date:	March 1, 2027
GOAL: IMPROVE THE CITY'S PARK LANDS AND NATURAL RESOURCES – Transition from planning to constructing amazing parks and open spaces and create a plan to share with the community about the costs, revenue generation opportunities, and potential improvements to the City's Park system to address the existing deferred maintenance PRIORITY: Identify and apply for grant funding to complete a tree canopy assessment and determine the need and costs associated with a City Arborist			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) • Compile information on potential grants or other funding sources for tree canopy assessments • Work with Planning, Public Works, and Parks to develop draft scope of work • Verify with granting agencies that draft scope of work qualifies for grant • Prepare work session with City Commission to discuss draft scope of work and funding opportunities to receive input			
Status: (what has been done/is being done) • Parks, Planning, and Public Works met to discuss project timeline, potential funding opportunities and scope of work. Several potential funding opportunities were identified. Initial thoughts on scope of work are to limit this to City-owned property and focus on canopy assessment/planning instead of tree inventory. A tree canopy assessment, which can be performed mostly using GIS imagery, will provide an assessment of our current tree canopy coverage, compare tree canopy to benchmarks, and recommended strategies to maintain or increase tree canopy as needed. A tree inventory would require significant investment in data collection and data management that may not be feasible at this time. • Attended Department of Land Conservation and Development (DLCD) webinar to learn more about their potential funding opportunities. Determined that our project is not eligible because Oregon City does not have any green infrastructure improvement zones, and the tree inventory is not part of an existing formal plan to increase tree cover and is not proposing one at this time. • Staff will begin communicating with agency representatives to gather information on grant opportunities and determine eligibility of projects. Staff will also begin communicating with potential partners, such as Clackamas Soil and Water Conservation District/Greater Oregon City Watershed Council to see if there is any interest in partnering on a project.			

2025-2027 Commission Goals and Strategies



Job Category

October 2025 Update			
Department Contact:	Thomas Kissinger	Current Date:	September 12, 2025
Percentage Complete:	5%	Target Completion Date:	June 30, 2027
GOAL: IMPROVE THE CITY'S PARK LANDS AND NATURAL RESOURCES – Transition from planning to constructing amazing parks and open spaces and create a plan to share with the community about the costs, revenue generation opportunities, and potential improvements to the City's Park system to address the existing deferred maintenance PRIORITY: Identify funding and grants to begin the design and construction of a replacement boat ramp and park improvements at Clackamette Park			
Breakdown of Projected Timeline: (looking ahead at the next 3 months) - RFP for qualified Architecture & Engineering firms was released July 15, 2025, with proposals due August 27, 2025. Seven qualified proposals were received. A selection committee was formed and met on September 10th to review proposals. Two proposals were selected for interview. Following interviews, contract negotiations will begin with the selected proposer. - Staff are targeting October for contract approval by City Commission. Following contract approval, staff will schedule a project kickoff meeting with the selected proposer to refine strategy and schedule, assign roles/responsibilities, and collect existing project plans and data. - Shortly after notice to proceed is issued, many of the initial analysis phases will begin concurrently at Clackamette Park. This includes survey, hydraulic analysis, geotechnical analysis, and permitting pre-application meetings. First round of community/stakeholder engagement will be planned for Winter 2026.			
Status: (what has been done/is being done) - RFP released July 15, 2025, with proposals due August 27, 2025. - Seven proposals received and reviewed for compliance on August 27, 2025. - Selection committee formed and met on September 10, 2025 to review proposal scoring. - Top proposers will be invited to an interview with the selection committee. - Following interviews, contract negotiations will begin with top proposer. - Staff are targeting contract award at the October 15, 2025 City Commission regular meeting. If contract negotiations require additional time, staff will add the contract to the next available City Commission regular meeting. - Following contract award, notice to proceed will be provided to the selected consultant. A project kickoff meeting will be scheduled to refine the project and gather data. Initial analytical work will begin at Clackamette Park. Community/Stakeholder engagement will be planned for Winter 2026.			

Commented [SA1]: @Thomas Kissinger Please add the RFQ timeline, selection process, etc.

Commented [TK2R1]: Take a look and let me know if we should add or alter anything! Thanks,



CITY OF OREGON CITY

Staff Report

625 Center Street
Oregon City, OR 97045
503-657-0891

To: City Commission
From: City Manager Tony Konkol

Agenda Date: 10/7/2025

SUBJECT:

List of Future Work Session Agenda Items

BACKGROUND:

October 19, 2025

Caring Place support discussion

November 5, 2025

Destination Marketing and Management Organization meeting

November 12, 2025

Downtown Parking – discussion of parking time changes

Residential and Commercial Vacant Building discussion

Alternative revenue options to support the general fund discussion

TBD

Tentative meeting with Confederated Tribes of Grand Ronde

Additional Upcoming Items (These items are in no particular order)

Beavercreek Road Concept Plan (Thimble Creek) Funding Discussion

Canemah Area - Encroachments in the Right-of-Way Policy Discussion

Clackamas County Water Environmental Services (WES) Rate Differential

Climate Action Plan Presentation (City of Milwaukie)

Frog Ferry Informational Update

Inclusionary Zoning options

South Fork Water Board - Mountain Line Easements Vacation

Urban Growth Management Agreement



CITY OF OREGON CITY

Staff Report

625 Center Street
Oregon City, OR 97045
503-657-0891

To: City Commission
From: City Manager Tony Konkol

Agenda Date: 10/7/2025

SUBJECT:

Update on City Projects

BACKGROUND:

The City Commission has requested that an update on the status of the following projects be provided at a work session monthly. The most current update for each project is in bold.

1. Public Works relocation from Center Street
Staff has started the permitting process for the relocation of the winter response material to Fir Street and started developing an IGA with WES for the long term use of their facility for sewage decanting.

Staff will be preparing the bid package for the Magnesium Chloride & Sanding Rock being relocated to Fir Street and continue working with WES staff to develop an IGA for long-term use of their facility for decanting raw sewage.

Design is underway for the relocation of the Magnesium Chloride (De-Icer) and Sanding Rock from Center Street to Fir Street. The scope and cost of this project is currently projected to require sealed bids to be submitted. Staff are working to confirm final locations on site and preparing the bid package. Winter weather work will continue out of the Old Center Street property this winter, with relocation of the facilities anticipated to be complete by Summer 2026.

City staff have met with Water Environment Services staff and WES has verbally agreed they can accept our raw sewage materials for decant. City staff have visited the WES decant site and been trained on using their facility.

Staff is finalizing design and location for the winter response tanks at Fir Street and has entered into discussions with Water Environmental Services to receive sewage materials at the treatment plant to be processed.

Staff is in the process of ordering new tanks for the winter response materials, which will be moved from Center Street to Fir Street. Locating the decant facility at the Mt. View yard has been challenging. Staff is investigating alternative locations and/or trucking the sewage materials to an off site location.

Staff continues to work with the consultant on the location and space planning for the relocation of the remaining assets at Center Street. Staff continues to work to final design for relocation of services from Center Street to other sites. The proposed 25-27 budget includes funding for the decant facility and magnesium chloride and sanding rock facility to be relocated.

Staff have hired a consultant that has prepared preliminary yard layouts and cost estimates to design and construct a decant facility at the Mountain View Reservoir site. The construction of the decant facility and relocation of existing winter response materials from the Center Street facility to the Mountain View and Fir Street facilities will allow for the Center Street facility to be vacated and a potential new use for the site to occur, which will be determined by the City Commission.

2. Quiet Zone

There is no update related to this project.

The project team continues to refine design and right-of-way impacts. Once right-of-way impacts are finalized, staff will bring the list of questions to City Commission, requesting authorization to acquire property and property interested through Eminent Domain (if necessary) related to the Downtown Quiet Zone Project.

Staff continues to work with ODOT, the railroad and the consultant on revised cost estimates, design work and any necessary exceptions to standards.

Geotechnical explorations were completed on December 12. The consultant team is preparing to submit the Design Acceptance Phase (DAP) documents to the City and Oregon Department of Transportation. DAP is similar to 30% concept plans, where all parties buy into the concept and documentation of areas where the project will request exceptions to standards are identified. At the completion of DAP, the project team and move forward with Preparing Preliminary Plans and confirming impacts to private property. We've executed the IGA with ODOT for Right of Way Services. OC will still need to do a Resolution authorizing Eminent Domain if necessary, once we have a better understanding of the private property impacts.

The consultant team, in coordination with ODOT and the City, are preparing property acquisition documents that will be brought before the City Commission at the December 18, 2024 meeting. Survey crews have been performing field work and surveying the project area. Staff has been meeting with property owners, including Dutch Brothers to try and address the concerns they have about potential driveway closures and access to increase safety near the railroad crossing.

The ODOT consultant team is acquiring right of entry agreements from property owners to complete the survey work and will be preparing 30% plans for the project which will include an updated and more accurate cost estimate to complete the work. The selection committee identified a preferred consultant for the Quiet Zone project and ODOT is in the process of negotiating the consultant contract.

ODOT received 2 responses to the Quiet Zone request for proposals. The proposals are being reviewed and scored by staff and a team selection meeting is scheduled for March 8, 2024. ODOT has released the consultant solicitation request for proposals and a date has been set to review the proposals once they have been submitted.

The City has received ODOT's approximately 250-page scope of work and consultant procurement documents which will be reviewed and commented on. ODOT, which is the project manager for the project, has suggested approximately 6 months for the consultant procurement and up to 2 years for the design work, which will include coordination with the railroad, operation and maintenance agreements and review by the railroad. Staff is pushing to expedite the design work timeline.

On December 6, 2023 the City Commission received an update on the estimated cost of the Oregon City quiet zone project with updated inflationary construction escalations added to the original 2019 cost estimate, which was \$2.6 million. The new estimate increases the estimated construction cost by \$650,000. Based on the additional information, the City Commission approved an IGA with ODOT to begin the Oregon City quiet zone project.

3. Charter Parks

Staff is working to complete the on-street parking design alternatives as requested by the Commission.

The City Commission reviewed this item at the September 3, 2025 meeting and requested that staff review potential on-street parking options on the public rights-of-way on the street stubs adjacent to the Promenade.

The City Commission approved several letter to properties owners addressing the existing encroachments. There are 7 properties remaining to be addressed,

all of which including parking on the Promenade. It is anticipated that this item will be brought back to the City Commission for review at the September 3, 2025 meeting.

The City Commission has reviewed the properties and has directed staff to prepare letters to each property owner addressing the encroachments. Staff is preparing the letters and will be bringing them to the City Commission for review and approval at the August 6, 2025 meeting.

The City Commission completed a site visit of the McLoughlin Promenade to review the outstanding encroachments. Staff is anticipating bringing the topic back to the Commission discussion on June 4th.

Based on the January 15th meeting, this item will be brought back for a work session on March 11th. An update on the status of the properties encroaching into McLoughlin Promenade will be brought to the City Commission at the January 15, 2025 meeting for an update and direction on how to proceed.

Staff continues to contact and meet with property owners that have encroachments into the McLoughlin Promenade to review and explain the license agreement. Staff anticipate bringing an update to the Commission for direction in January/February of 2025. The City Commission reviewing the draft license agreement at the June 11, 2024 meeting.

Staff is working with the City Attorney to finalize draft license agreements to address encroachments that have been identified with the McLoughlin Promenade. A site tour of the McLoughlin Promenade is scheduled for January 8th. Staff is preparing additional options, such as temporary easements, to address existing structural encroachments onto the Promenade property.

Staff has categorized encroachments by type, with associated pictures of the encroachment, and is working to determine options to address the encroachments for the Commission to consider. The McLoughlin Promenade survey has been completed. The survey identified several potential existing encroachments into the Promenade property which will be discussed during a work session. Ermatinger House was approved as a Charter Park by the City Commission. The City Commission voted to not designate Dement Park as a Charter Park.

4. Cayuse 5 Memorial
There is no update related to this project.

Staff continues to work with representatives from the Confederated Tribes of the Umatilla Indian Reservation and allowing time for internal discussions to occur.

Staff continues to meet monthly with representatives from the Confederated Tribes of the Umatilla Indian Reservation. The city is awaiting feedback from CTUIR before any additional steps are taken.

Staff met with representatives from the Confederated Tribes of the Umatilla Indian Reservation and have continued discussions of phase 2 of the Cayuse 5 memorial. Additional discussions between CTUIR and the Confederated Tribes of Grand Ronde will be occurring to discuss the project.

There are no new updates on this project. A meeting is scheduled for the week of October 7th with representatives from the Confederated Tribes of the Umatilla Indian Reservation to discuss potential next steps.

The dedication of the Cayuse 5 Memorial took place on June 3, 2024. The first phase of this project is complete. A second phase has been discussed but there are no specifics related to the design at this time.

Construction of the Cayuse 5 Memorial has begun, and hand dug ground disturbing work is scheduled to begin the week of May 6th. This work will be completed in coordination with the Confederated Tribes of the Umatilla Indian Reservation and the Confederated Tribes of the Grand Ronde.

The Cayuse 5 Memorial construction contract has been approved by the City Commission and was awarded to Pioneer Waterproofing Company. Staff has scheduled a pre-construction meeting with Pioneer Waterproofing.

Staff is working with a potential contractor to review the scope of work and estimated costs to perform the work as identified in the bid notice. The City completed the bid advertisement for the project and did not receive any responses. Staff is currently contacting contractors to determine the concerns with the bid advertisement and/or project.

The final construction bid documents for the Cayuse Five Tribute have been completed. Below is the schedule for bidding, awarding, and (weather permitting) construction. The Confederated Tribes of the Umatilla Indian Reservation staff will be invited to the pre-construction meeting to coordinate all activities once the project has been awarded.

The land use application for the proposed memorial has been approved. There are no additional land use approvals necessary to move forward with the project. The memorial bid documents are being reviewed internally and staff is working with Confederated Tribes of the Umatilla Indian Reservation staff on the creation of an inadvertent discovery plan that will be included in the bid/contract information. The proposed memorial has been approved by the Historic Review Board and the information was presented to the Parks and Recreation Advisory Committee.

5. Courthouse

There is no update related to this project.

The County Commission received one proposal for the downtown courthouse redevelopment and will be moving forward with drafting an agreement for the sale and disposition of the property.

The County Commission is reviewing the proposal for the reuse of the courthouse and is currently accepting public comment. The County has provided the following information: *The Clackamas County Board of Commissioners will hear public testimony on Thursday, May 15 regarding a selection advisory committee's recommendation on a proposal to redevelop the old county courthouse in Oregon City.*

Level Development NW's proposal was the only one received during an extensive Request for Expressions of Interest process. The proposal to replace the 87-year-old courthouse with a mixed-use commercial building, which includes approximately 80 residential units, won the committee's approval.

The county expects the current courthouse on Main Street to be fully vacated by September 2025. The [replacement county courthouse](#) on the County's Red Soils Campus is set to open the public on May 19.

To learn about the submission and the advisory committee's recommendation, please visit [Main Street Courthouse RFEI | Clackamas County](#).

Public comment on the recommendation will begin shortly after the Board's Business Meeting begins on Thursday, May 15 at 10:00 a.m.

A joint Board of County Commissioner / City Commission meeting to discuss the courthouse is tentatively scheduled for the April 8th City Commission work session night. Oregon City will host the joint meeting. Staff will be contacting County staff to schedule a joint Board of County Commissioner / City Commission meeting and to discuss securing the courthouse once it is vacated.

The Courthouse committee has met multiple times to discuss the disposition of the Courthouse. The Mayor will provide an update on the committee meetings and next steps. A Courthouse committee has been created by the County and a site visit of the Courthouse has occurred. The first meeting of the committee is scheduled for October 15th.

The Mayor and City Manager met with the Assistant County Administrator to discuss the creation of a joint working group. It is anticipated that the working group will be comprised of 6 to 8 members, including the Mayor and County Chair, with the City and County selecting an equal number of members.

The Mayor and the City Manager met with the County Administrator to discuss the planning and future disposition of the County Courthouse and other buildings associated with the Courthouse on Main Street. The County Administrator proposed a working group led by County Chair Tootie Smith and Mayor McGriff, which would include a small group of interested parties to discuss the Courthouse and make a recommendation to the County Board of Commissioners for their consideration on how to proceed. City and County staff will be meeting to discuss the details of the working group as proposed.

City staff worked to support efforts by the Downtown Oregon City Association to apply for a Main Street grant to focus on the Courthouse located in downtown Oregon City. The grant required the property owner, which is Clackamas County, to sign the grant application, which unfortunately they did not agree to do. At this time there is no specific work being performed related to the future of the existing courthouse.

6. tumwata village

Staff met with Confederated Tribes of Grand Ronde staff to begin the process of formalizing an agreement to determine how to move forward with a project on the property.

The City Commission approved a grant agreement with the State of Oregon for the city to receive the \$12.5 million dollars. Staff is working to complete the transfer of the funds to the City and will begin discussions with the Confederated Tribes of the Grand Ronde on a potential project.

Staff is currently in discussion with the State to receive the \$12.5 million dollars that were allocated for public access/viewing along the Willamette River several years and has been returned to the State by Metro. It is anticipated that a formal agreement with the State will be brought to the Commission for consideration in August or September.

In discussions with the staff from the Confederated Tribe of the Grand Ronde, it was recommended that the joint meeting with the elected representatives from each organization occur in September/October to accommodate the elections that occur in September.

The Police Department worked with the Confederated Tribe of the Grand Ronde to remove the homeless camp located on the property. Demolition of the buildings damaged by the fire is on-going.

The Police Department has been in contact with the Confederated Tribes of the Grand Ronde to address a homeless camp that appears to be located on the property. Staff continues to work with staff from the Confederated Tribes of the Grand Ronde to address the impacts from the fire that occurred on the site and the demolition that is occurring.

The Planning Commission approved the Confederated Tribes of Grand Ronde land use application. The Confederated Tribes of Grand Ronde have submitted a land use application to amend the adopted framework plan for the property. The Planning Commission hearing of the application is scheduled for January 27, 2025.

The Confederated Tribes of Grand Ronde provided the City Commission an update at the May 7th work session and the demolition of the office building is nearly complete. A permit has been issued for the demolition of the office building located at the corner of 99E and Main Street. The Confederated Tribes of the Grand Ronde are scheduled to provide an update to the City Commission at the May 7th work session.

Staff continue to meet regularly with Staff from the Confederated Tribes of the Grand Ronde to discuss building demolition, site improvements, and land use planning requirements. The Confederated Tribes of the Grand Ronde are working on site remediation and the demolition of additional buildings on the property.

Willamette Falls Trust and Portland General Electric have signed a Feasibility and Cooperation Agreement enabling the Trust to assess a portion of PGE property on the island on the west side of the Willamette Falls for a project intended to return public access to the area.

In May staff completed a 4-hour site visit with the CTGR staff and consultant team to discuss the demolition that is occurring on the site and begin to discuss the proposed amendments proposed to implement the Tumwata Village Plan for the property. The site visit and discussion focused on infrastructure, design details, development phasing, and an introduction to the goals and objectives of CTGR for the redevelopment of the property. CTGR staff and their consultants have been meeting with City staff to understand specific technical infrastructure issues.

Staff have been meeting monthly with representatives from the Confederated Tribes of Grand Ronde (CTGR) to discuss on-going site work as well as future land use and development plans for the Tumwata Village Plan. CTGR staff has been working with the CTGR Tribal Council and Tribal members to finalize the Tumwata Village Plan. Once approved, the Tumwata Village Plan will be presented to the city and the public.

7. Canemah ROW issues

There has been no change in the project since the May 2023 update. The Canemah ROW issues will be brought before the City Commission at a future work session to discuss how to move forward with this project.

